

Waste Management 2014 Hot Topics Panel

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FY 2013 Key Success Indicators

| Performance Metric | Status | FY 2013 Results |
|--|--------|--|
| 1. Achieve the overall prime contract small business | | 7.9% (\$385.2M of \$4.9B). EM exceeded small |
| goal of 6% with a stretch goal of the current DOE | | business stretch goal of \$343M for FY 2013. |
| goal. | | |
| 2. Approve initial contract performance baselines | | 3 of 5 contract performance baselines have been |
| with work aligned with the contract. | | approved and aligned with the contract. |
| | | |
| 3. Ensure 90% of the contracting series workforce | | 100% (97 of 97) of the contracting series had the |
| has appropriate certification. | | appropriate certification. |
| 4. Implement partnering agreements for at least | | Five additional partnering agreements have been |
| three additional contracts. | | implemented. |
| 5. Complete 90% of capital asset projects with TPC | | 78% (38 of 49 capital asset projects) have been |
| greater than or equal to \$10M within 10% of | | completed within 10% of costs and schedule |
| original cost. | | baselines. |
| 6. Ensure 90% of capital projects have Federal | | 83% (10 of 12 projects) have FPDs certified at the |
| Project Directors that are certified at the | | appropriate level. |
| appropriate level assigned to projects no later | | |
| than Critical Decision 3. | | |



FY 2013 Key Success Indicators

| | Performance Metric | Status | FY 2013 Results |
|-----|---|--------|--|
| 7. | Ensure 95% of contractors maintain their Earned Value Management System certification, when EVMS is required by the contract. | | 90% (19 of 21) of the contractors had certified EVMS in place. |
| 8. | Manage contract and project/operations activity changes so that changes are only approved after CO issues either unilateral contract change or completes contract negotiations. | | 99% (68 of 69) baseline changes in FY 2013 have been approved after the CO issued a unilateral contract change or completed contract negotiations. |
| 9. | Complete 24 project peer reviews for active post CD-0 capital projects with TPC's greater than \$10M. | | 25 of 24 (104%) of project peer reviews planned for the year were completed. |
| 10. | Notify and receive "deviation" decision from the appropriate approval authority as early as possible but at least 30 days prior to current performance baseline being breached. | | 100% (2 of 2) of deviation decisions have been received prior to baseline breach. |

OFFICE OF ENVIRONMENTAL MANAGEMENT

FY 2014 Key Strategies

- Annually assess contract and project management staffing and skills.*
- Independently validate the effectiveness and sustainability of improvement actions.*
- Improve acquisition planning and contract management by adhering to principles described in Deputy Secretary's policy memorandum.
- Maintain alignment of work and contract through timely approval of changes.
- Increase use of prime contractor small businesses.
- Become a stronger owner.
- Execute world-class contract management and administration of traditional and management and operations multi-year contracts.
- Make progress in resolving the five oldest outstanding contract changes at each site.
 - * GAO High Risk Criteria



FY 2014 Key Success Indicators

| Performance Metric | Status | FY 2014 Results |
|--|--------|-----------------|
| 1. Achieve the overall prime contract small business | | |
| goal of 6% with a stretch goal of the current DOE | | |
| goal. | | |
| 2. Approve contract performance baselines with | | |
| work aligned with the contract for (1) DUF6 | | |
| Conversion Plants; (2) ORP Tank Operations; (3) | | |
| Waste Treatment and Immobilization Plant | | |
| project; (4) Salt Waste Processing Facility Project; | | |
| and for all new contracts within 180 days after | | |
| transition. | | |
| 3. Implement partnering agreements for the | | |
| following two contracts: 1) Savannah River | | |
| Nuclear Solutions; and 2) Idaho Treatment Group. | | |
| 4. Ensure 90% of capital projects have Federal | | |
| Project Directors that are certified at the | | |
| appropriate level assigned to projects not later | | |
| than CD-3. | | |
| 5. Complete 16 project peer reviews for active post | | |
| CD-0 capital projects with TPCs greater than | | |
| \$10M. | | |



FY 2014 Key Success Indicators

| | Performance Metric | Status | FY 2014 Results |
|----|---|--------|-----------------|
| 6. | Complete a site-by-site and contract-by- contract plan to consider and implement (as appropriate) the Deputy Secretary's principles for aligning contract management. | | |
| 7. | Ensure 95% of contractors maintain their Earned Value Management System certification, when EVMS is required by contract. | | |