

Cleanup Collaboration



SUPERFUND DIVISION

Franklin Hill
Division Director
Superfund Division
Environmental Protection Agency
Region Four

Management Team Collaboration

DOs

- Reach consensus on strategic cleanup plan among agencies, with stakeholder input
 - Ensure Project Team input on priority projects
 - Build trust through collaboration at all levels (Management and Project)

DON'Ts

- Unilaterally change strategic plans and priorities
 - Leads to disputes and creates a perception of funding risk



Build and Sustain Consensus on Cleanup Priorities/Budget/Schedule

DOs

- Use FFERDC Recommendations
Federal Facilities Environmental Restoration Dialogue Committee
(1996 Report - See <http://www.epa.gov/fedfac/fferdc.htm>)
 - Set consensus priorities for sustainable pace of cleanup
- Priorities/Budget – FFERDC Chapter 5
 - Balance cleanup priorities (D&D/Environmental Media)
 - Funding based on consensus priorities, cleanup pace and estimate of sustainable funding to completion of cleanup
 - Enforceable milestones support budget requests
 - Use DOE ORR's Dynamic Planning Model (DPM) with regulator input
- Project Scope/Schedule
 - Collaborate on CERCLA documents
 - Use CERCLA process and documentation
 - integrate DOE's Critical Decision Process into CERCLA (not opposite)



Build and Sustain Consensus on Cleanup Priorities/Budget/Schedule (cont.)

DON'Ts

- Priorities
 - Unilaterally change priorities
- Budget
 - Decrease efforts to collaborate in periods of funding challenge/change
- Schedule
 - Deploy “at risk” sampling and project phases without approved CERCLA plans



CERCLA Documents Plans and Completion Reports

DOs

- Define clear scope and schedule
 - Maintain up to date and consistent with milestones
- Validate completion of remedial/removal actions
 - DOE field walk downs
 - Confirm completion reports accomplish work plan's scope and milestones



Project Team Collaboration

DOs

- Empower Project Teams to plan/implement CERCLA
- Empower Project Teams to resolve disputes informally
- Foster collaboration and build trust within Project Teams

DON'Ts

- Compromise Project Team's ability to work collaboratively
 - Top down direction of project scope and schedule
 - Elevate disputes above project level without effort to resolve at the lowest level possible



Questions



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