

# NNSA/EM Strategic Sourcing Partnership (SSP)

#### Ralph Holland Deputy Director, Environmental Management Consolidated Business Center

Waste Management 2012: Technical Session #65 US DOE Procurement and Contracting Opportunities

February 29, 2012

### Strategic Sourcing Initiative

"Ongoing initiatives to achieve better results include: Continual expansion of strategic sourcing to take better advantage of the government's purchasing power so that we can secure better prices and reduce the proliferation of costly duplicative contracts for the same everyday needs."

> White House Forum on Accountability in Federal Contracting July 7, 2011

"We will apply pricing and process efficiencies through Department-wide strategic sourcing to save hundreds of millions of dollars. For the longer term, applying those principles will make the contractor community's acquisition process strategically driven and integrated."

2011 DOE Strategic Plan

"In this era of constrained budgets, we must rethink our business processes and be creative in seeking dramatic results...Strategic sourcing is a key element of this approach."

"Successful implementation will require our programs to adopt a more corporate approach to purchasing and necessitate close collaboration between our programs and contractor community."

> Deputy Secretary Daniel B. Poneman, Strategic Business Initiatives Memo dated August 27, 2010

"Last August, Deputy Secretary Poneman issued a Strategic Business Initiatives Memo that identifies strategic sourcing as a key element of the DOE Savings initiative. Strategic sourcing is the government's trend for the future. For DOE, that means opportunities for both prime and subcontracting."

NNSA Administrator Thomas P. D'Agostino 12th Annual Small Business Conference and Expo May 2011

# Background

- Deputy Secretary Daniel Poneman issued Business Initiatives Memo
  - Directed expansion of strategic sourcing across DOE
- > DOE Reorganization aligned EM and NNSA
  - Opportunity for EM to leverage existing strategic sourcing capability (SCMC)
- > Office of Environmental Management Acting Assistant Secretary David Huizenga issued Authority to Proceed
  - Development of implementation plan for EM integration into SCMC
- > Under Secretary Thomas D'Agostino issued NNSA/EM Strategic Sourcing Partnership (SSP) Authorization Memo
- > EM Field Managers briefed on SSP
- Information session with major EM Contractors

## EM SSI

- Definition: Strategic sourcing is the collaborative and structured process of critically analyzing an organization's spending and using this information to make business decisions about acquiring commodities and services more effectively and efficiently
- > Objective: Establish an enterprise-wide effort to initiate more robust, integrated strategic sourcing across EM Sites
  - Leverage purchasing power to gain pricing, processing, and reporting efficiencies
  - Leverage proven SCMC sourcing tools, software platforms, processes and infrastructure



## SCMC Overview

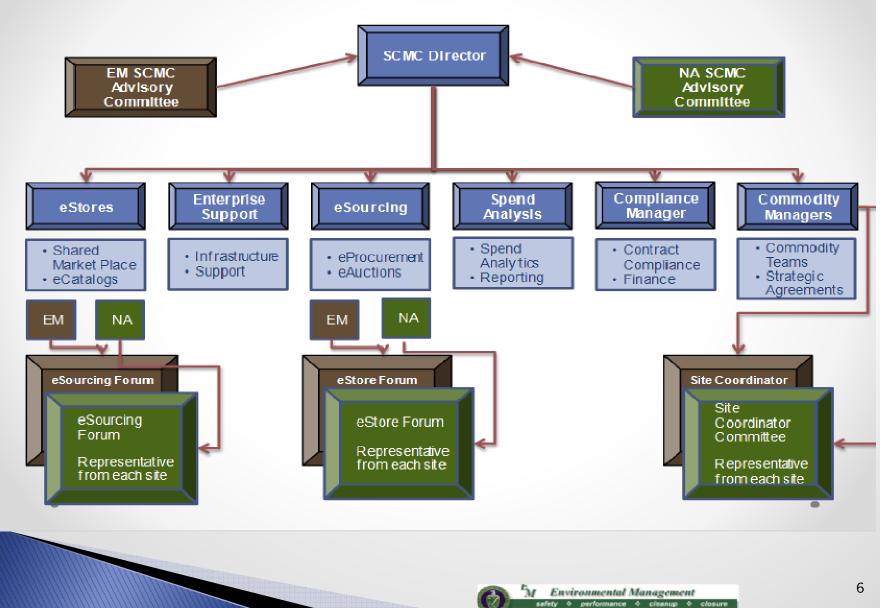
#### <u>What it is</u>

- Enterprise-wide sourcing system to leverage EM and NNSA spend
- Structured, funded approach to acquisition cost savings
- Commodity teams responsible for data collection, commodity strategy, reporting and delivering savings
- > A commercial best practice

#### What it is not

- Does not shift procurement budgets from individual sites
- Does not remove execution of spend from individual sites
- Does not replace local purchasing organizations
- Does not replace systems already in place
- Does not take "credit" for Small Business Contracting Activity
- For procurement of everything

### SCMC Governance Model

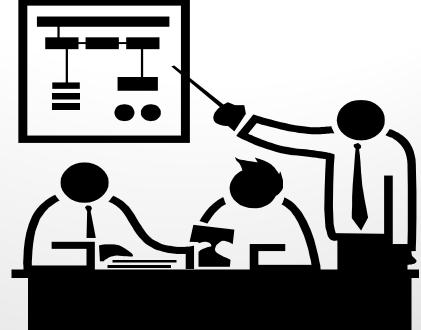


### FY2012 EM SCMC Implementation Objectives

- Finalize Business Process Overview Memorandum of Understanding (MOU) (Contractor Procurement Directors)
- > Implement EM SCMC Pilot in place at SRS
- Establish EM Access to NNSA Portal and SCMC eSourcing tools
- Consider Phased Site Implementation
- > Establish EM SCMC Score Card
- > Achieve costs savings greater than cost of implementation

## **Driving Success**

- Contractor led initiative
- > Active contractor participation is critical
- > Measured, methodical implementation
- > Tailored approach based on cost/benefit
  - Project duration
  - Annual spend
  - Contract status
  - Other



## **Implementation Plan**

Calendar Year 2012 2013 **EMCBC** provides authorization and funding to the SCMC EMCBC/SC **MC Vision EMCBC/SCMC Site Visits Develop EM Portal &** Site Access Implement eSourcing Enterprise eSourcing implementation, implementation, training & execution tools training & execution eStores implementation, training & execution Implement Implement Spend Strategic Analysis at SRS **Begin modification of SCMC** Sourcing Agreements for site access Implement Spend Analysis at other EM sites **Operating and achieving enterprise-wide cost savings by the end of FY2012** Savannah River selected as pilot site for EM SCMC implementation  $\succ$ 

Environmental Management

performance & cleanup

# Notional EM Score Card

Multi-Site Objectives       • Report site savings for eSourcing events to meet or exceed implementation costs.         Cost Savings       • Savings from eSourcing - \$\$,         SCMC Implementation Costs       • eSourcing training , Staff support, eStore and Spend Analysis implementation, Software licenses and maintenance support, site hosting , Portal modification         Site Activity       SRS       RL       ORP       INL       WVDP       CBFO       OR       PPPO       Total         MOU signed       SRS       RL       ORP       INL       WVDP       CBFO       OR       PPPO       Total         MOU signed       SRS       RL       ORP       INL       WVDP       CBFO       OR       PPPO       Total         MOU signed       SRS       Int       Int       WVDP       CBFO       OR       PPPO       Total         MOU signed       SRS       Int       In	Key Milestones	•Site impleme licenses and m Site use of SC	aintenan		SCMC T	ools, Porta	l modificat	ions and a	ccess, mo	odify Softw	are
SCMC Implementation Costs       • eSourcing training , Staff support, eStore and Spend Analysis implementation, Software licenses and maintenance support, site hosting , Portal modification         Site Activity       SRS       RL       ORP       INL       WVDP       CBFO       OR       PPPO       Total Spend Analysis implementation, Software licenses         Site Activity       SRS       RL       ORP       INL       WVDP       CBFO       OR       PPPO       Total Spend Analysis implementation         Sourcing Capability       SRS       RL       ORP       INL       WVDP       CBFO       OR       PPPO       Total Spend Analysis implementation         Sourcing Capability       Staff support, estore and Spend Analysis implementation       Software licenses       Software licenses         Sourcing Capability       Sourcing events	Multi-Site Objectives	Report site s	avings for	eSourcing	events t	o meet or	exceed im	plementat	ion costs.		
And maintenance support, site hosting , Portal modification         Site Activity         MOU signed       SRS       RL       ORP       INL       WVDP       CBFO       OR       PPPO       Tele         Sourcing Capability       Image: Complete esouring events       Image: Complete esouring esouring esouring events       Image: Complete esouring esouring esouring esouring esouring esouring esou	Cost Savings	• Savings from	eSourcin	g-\$\$,							
MOU signed Sourcing Capability Complete esoucing events Combined Savings C								mplement	ation, Sof	tware licer	ises
MOU signed and a sourcing Capability and a sourcing Capability and a sourcing capability and a sourcing events and a sourcing events and a sourcing events and a sourcing events are sourcing sourcing sourcing sourcing sourcing sourcing sourcing events are sourcing sourcing sourcing sourcing sourcing sourcing events are sourcing sourcing sourcing sourcing events are sourcing sourcing sourcing sourcing events are sourcing sourcing events are sourcing sourcing sourcing sourcing events are sourcing sourcing events are sourcing sourcing sourcing events are sourcing sourcing events are sourcing sourcing events are sourcing events are sourcing sourcing events are sourcing sourcing events are sourcing even	ite Activity		SRS	RL	ORP	INL	WVDP	CBFO	OR	PPPO	Totals
of complete esoucing events of in-process esoucing events of forecast eSourcing events savings from completed eSourcing events forecast eSourcing savings Store Capability of eStore Orders processed th Q th Q											
of in-process esoucing events of forecast eSourcing events savings from completed eSourcing events forecast eSourcing savings Store Capability of eStore Orders processed	Sourcing Capability										
of forecast eSourcing events savings from completed eSourcing events forecast eSourcing savings forecast eSourcing savings Store Capability of eStore Orders processed Combined Savings from eSourcing # of eSourcing events Total Savings md Q rd Q th Q th Q	of complete esoucing ev	ents									
savings from completed eSourcing events forecast eSourcing savings Store Capability of eStore Orders processed Total Savings md Q rd Q th Q th Q th Q th Q th Q th Q th Q th	of in-process esoucing ev	/ents									
forecast eSourcing savings Store Capability of eStore Orders processed Combined Savings from eSourcing # of eSourcing events Total Savings nd Q rd Q th D th D	of forecast eSourcing evo	ents									
Store Capability       Image: Constraint of estimates and the second secon											
of eStore Orders processed Combined Savings from eSourcing # of eSourcing events Total Savings nd Q for the Combined Savings Total Savings the Combined Savi		35									
Combined Savings from eSourcing # of eSourcing events Total Savings and Q for a formed Savings and Q for a formed Savings from eSourcing formed Savings and Q for a formed Saving formed											
# of eSourcing events       Total Savings       Highlights:         and Q       Image: Constraint of Q       Image: Constraint of Q         ard Q       Image: Constraint of Q       Image: Constraint of Q         ath Q       Image: Constraint of Q       Image: Constraint of Q	of eStore Orders process										
nd Q and a second and a second						Highlig	hte:				
rd Q for the second sec		# of eSourcing even	ts To	otal Saving	s	nginiy	mts				
th Q											
	· · · · · · · · · · · · · · · · · · ·										

# Next Steps

- Finalize/Sign MOU
- > Data Gathering and Analysis (Site Visits)
- Deploy full suite of SCMC tools at SRS (pilot site)
- > Develop Phased Site Implementation Plan
- EM Site Access to NNSA Portal & E-Sourcing Tool
- Finalize and Publish EM Score Card
  - Add EM SCMC Performance Objectives to Participating Site Contracts
  - Achieve FY12 Cost Savings of \$1.5M
  - Expand and mature in FY2013 and beyond

