

“EFCOG’s Knowledge Portal Review” 2012 Waste Management Symposium PMWG – 413.3B Implementation; Corrective Action Plan Support



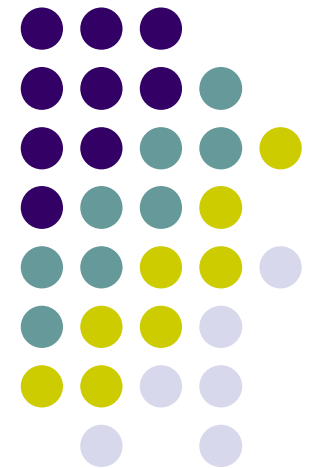
Presented by

Richard Millikin

Project Management Working Group

Panel Session 51

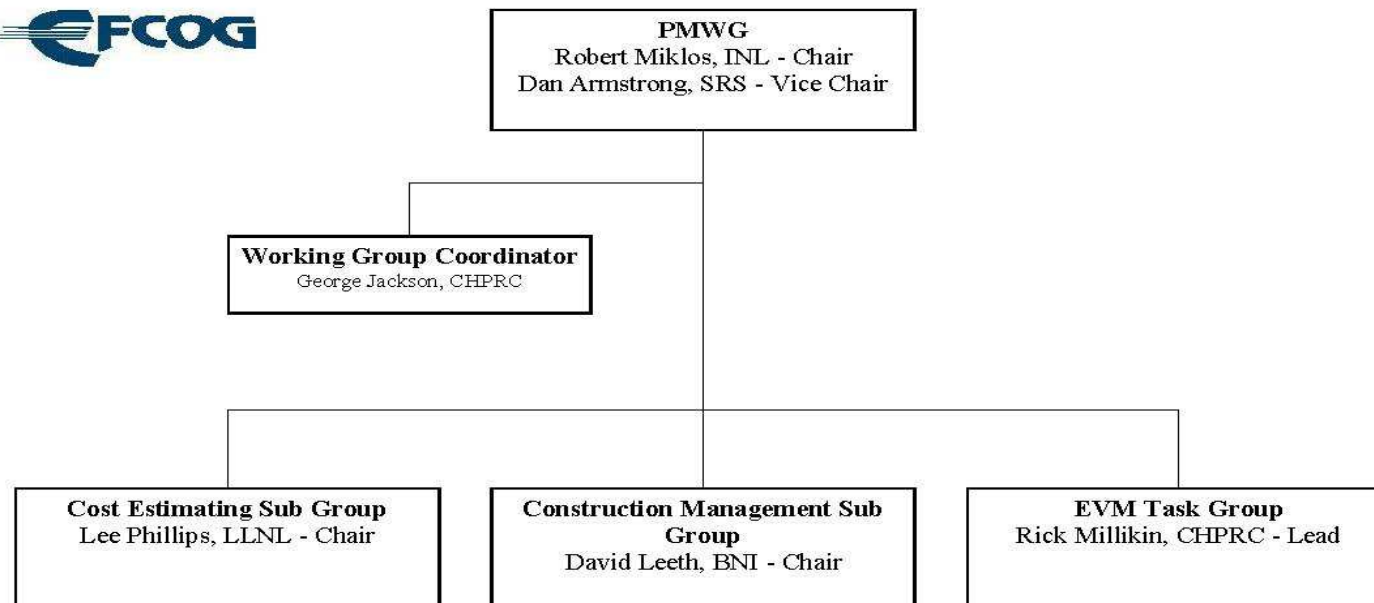
February 28, 2012



Project Management Working Group Organization Chart



Project Management Working Group



DOE Sponsor PMWG

Bosco, Paul - OECM
Lehman, Daniel R. - OS
Ely, Lowell - EM
Raines, Robert B. - NNSA
Hickman, Mike - NNSA
Surash, Jack E. - EM



PMWG Initiatives

- Supporting OECM development of Revised DOE 413 Guides incorporating revision 3B changes
- Supporting DOE STRATEGY FOR IMPROVING CONTRACT AND PROJECT MANAGEMENT-
 - Project and contract alignment, change control, and truing-up contracts
 - Program/project prioritization and funding alignment
 - Contract administration including surveillance, monitoring and oversight
 - Roles and responsibilities of contracting officers and contracting officer representatives
 - Accountability and aligning incentives
 - Adequate project and contract management staffing

PMWG Initiatives – Cost Estimating



Supporting efforts to improve quality and credibility of cost estimates

- Development of Common Work Breakdown Structure
 - Product oriented
 - New Handbook
- Escalation rates
 - Normalizing projects for database
- Cost Estimating Tools
 - Identify best practices



PMWG Initiatives – EVMS

Supported OECM development of Revised EVMS Procedure and Guide

- Most significant difference in EVMS Surveillance Reviews
 - Risk Based Reviews
 - Site Visit may not be required
- Change also allows for a streamlined certification review in the event new Prime implements “Corporate EVMS” previously certified
- Supplemented EVMS Review Teams



PMWG Initiatives – Peer Reviews

Support DOE Peer Reviews with experienced contractors as team members

- Supported reviews at both EM and NNSA facilities
- Styled after Office of Science review
- Developing bench strength list for OECM/NNSA/EM to have resumes/qualified peer reviewers in the following review areas:
 - Technical Scope
 - Cost, Schedule, and Risk
 - Management
 - Environment, Safety, Health, and Quality Assurance
 - Startup and Commissioning



PMWG Initiatives – PARS II

Support PARS II Implementation

- PARS II will be the primary tool for OECD/FPD evaluation and reporting on capital asset projects
 - EFCOG has members on the Executive Steering Committee
 - Supporting development of data mining, analysis, and reporting
 - Currently working with OECD on training course and site visits