

Martin Schneider
Weapons Complex Monitor

Waste Management

March 2, 2011

Four Broad Issues

- An Overreaction to Poor Incumbent Performance in RFPs
- Poor Cost Estimating and Evaluation Continues to Plague DOE
- A lack of Credible Decisionmaking
- Schedule Delays Overshadow Everything Else

“Contract management—which includes both contract administration and project management—is a high-risk area because DOE’s record of inadequate management and oversight of contractors has left the department vulnerable to waste, fraud and abuse ... In particular, DOE must ensure that the corrective measures it is taking to improve its cost estimating policies and procedures ultimately result in cost estimates for its major projects that are more accurate and reliable, and can be used to hold the department accountable for its performance.”

GAO (2011 ‘High Risk’ List)

On the new path forward at SPRU...

“On the business side, where we are right now, it certainly looked like the best way to get the project done safely and compliantly in a reasonable amount of time, and most importantly, cost effectively. We elected to stay with URS based on them bringing [CH2M] Hill in to lead the project. It seemed like the best business decision for us.”

Ralph Holland, EMCBC

Martin Schneider

Editor-in-Chief

ExchangeMonitor Publications

202-296-2814 ext. 105

schneider@exchangemonitor.com