#### Establishing the Technical Basis for Institutional Prescriptions

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### The BRC's mission

- Charter
  - Development of options for the fuel cycle, storage, and disposal
  - Legal, commercial, and organizational arrangements for managing SNF and HLW
  - Flexible and adaptive decision-making processes that are open, transparent, and participatory
- Important foci of meetings
  - Institutional trust
  - Siting controversial facilities
  - Risk perceptions

## Establishing a technical basis

- Expert judgment of the Commissioners supported by the broad experiences of a very well qualified and respected staff
- Systematic assessment and evaluation of institutional options
  - Presentations on "lessons learned" by this country and by waste management programs in other countries
  - Requested papers by a number of distinguished social scientists

## Volunteer host communities (I)

- Lessons from the United States
  - Transformation of "consultation and concurrence" into "consultation and cooperation"
  - Site-selection efforts under the NWPA and the NWPAA
  - The Oak Ridge community's decision to accept conditionally a centralized SNF storage facility
  - Nuclear Waste Negotiator's interactions with communities and tribes
  - Development of the Private Fuel Storage facility
  - Siting of the Waste Isolation Pilot Plant

# Volunteer host communities (2)

- Lessons from abroad
  - France
  - Sweden
  - Finland
  - Japan
  - Germany
  - United Kingdom
  - Canada

#### **Organizational form (1)**

- Utility-owned consortium
  - Finland
  - Sweden
- Government agency
  - France
  - United States (Yucca Mountain)
  - United State (Waste Isolation Pilot Plant)

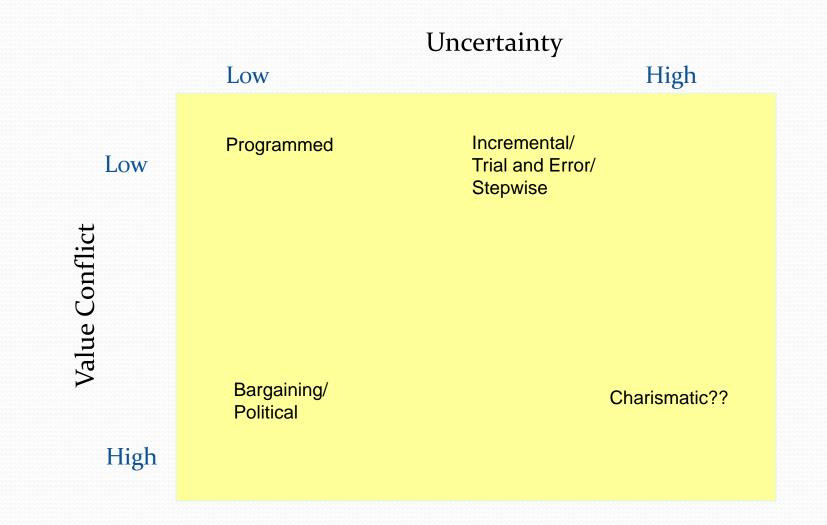
### Organizational form (2)

Organizational tests used by the AM-FM Panel

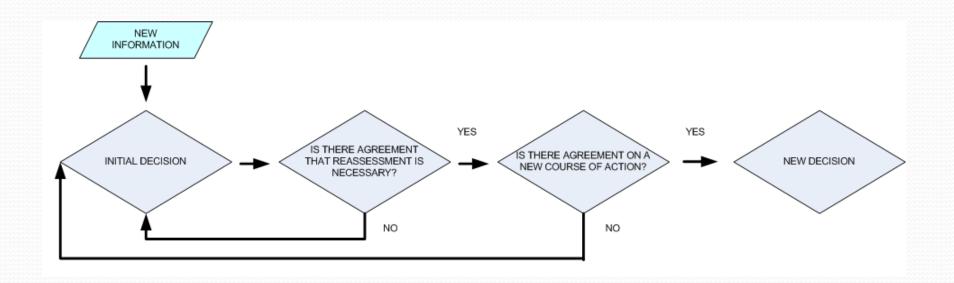
- Mission oriented
- Ability to maintain credibility
- Stability and continuity
- Programmatic authority
- Accessibility
- Responsiveness
- Political accountability

- Financial accountability
- Ability to stimulate costeffectiveness
- Technical excellence
- Ease of transition
- Internal flexibility (hire/fire)
- Immunity from political interference

#### Stepwise decision-making (1)



## Stepwise decision-making (2)



### Conclusion

- To make many of its recommendations, the BRC will have to perform a number of *causal analyses*.
  - Out of necessity, it will have to rely on the expert judgments of its members and staff for some of those analyses.
  - But the BRC also has positioned itself to carry out systematic assessments and evaluations of various institutional options.
- This talk suggests some of the challenges involved in carrying out those analyses in a technically defensible way.
- By the way: Explicit explanation of the second element of decision-making, value trade-offs, would also be valuable.