



U.S. DEPARTMENT OF **ENERGY**

Hot Topics in U.S. DOE Environmental Management

Journey to Excellence – Goal 6 for WM'11

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E
M *Environmental Management*

safety ♦ performance ♦ cleanup ♦ closure

www.em.doe.gov

Goal 6:

Improve Contract and Project Management

Improve contract and project management with the objective of delivering results on time and within cost

- Improve contract management
- Improve project management
- Deliver results on time, within cost

Outcome: Improved Contract and Project Management that results in getting off the GAO High-Risk List




Goal 6:

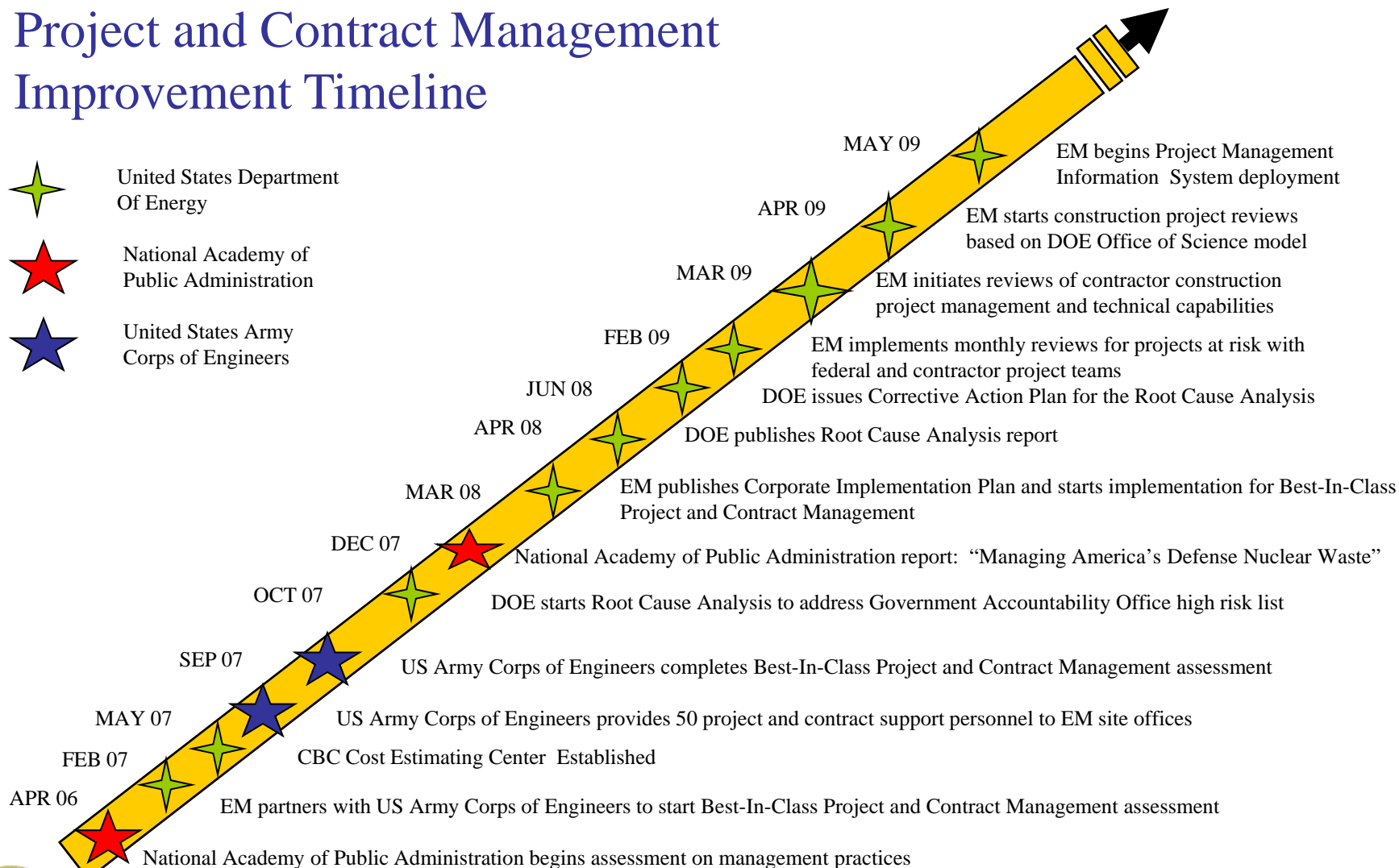
Improve Contract and Project Management

Project and Contract Management Improvement Timeline

 United States Department Of Energy

 National Academy of Public Administration

 United States Army Corps of Engineers



 **Environmental Management**

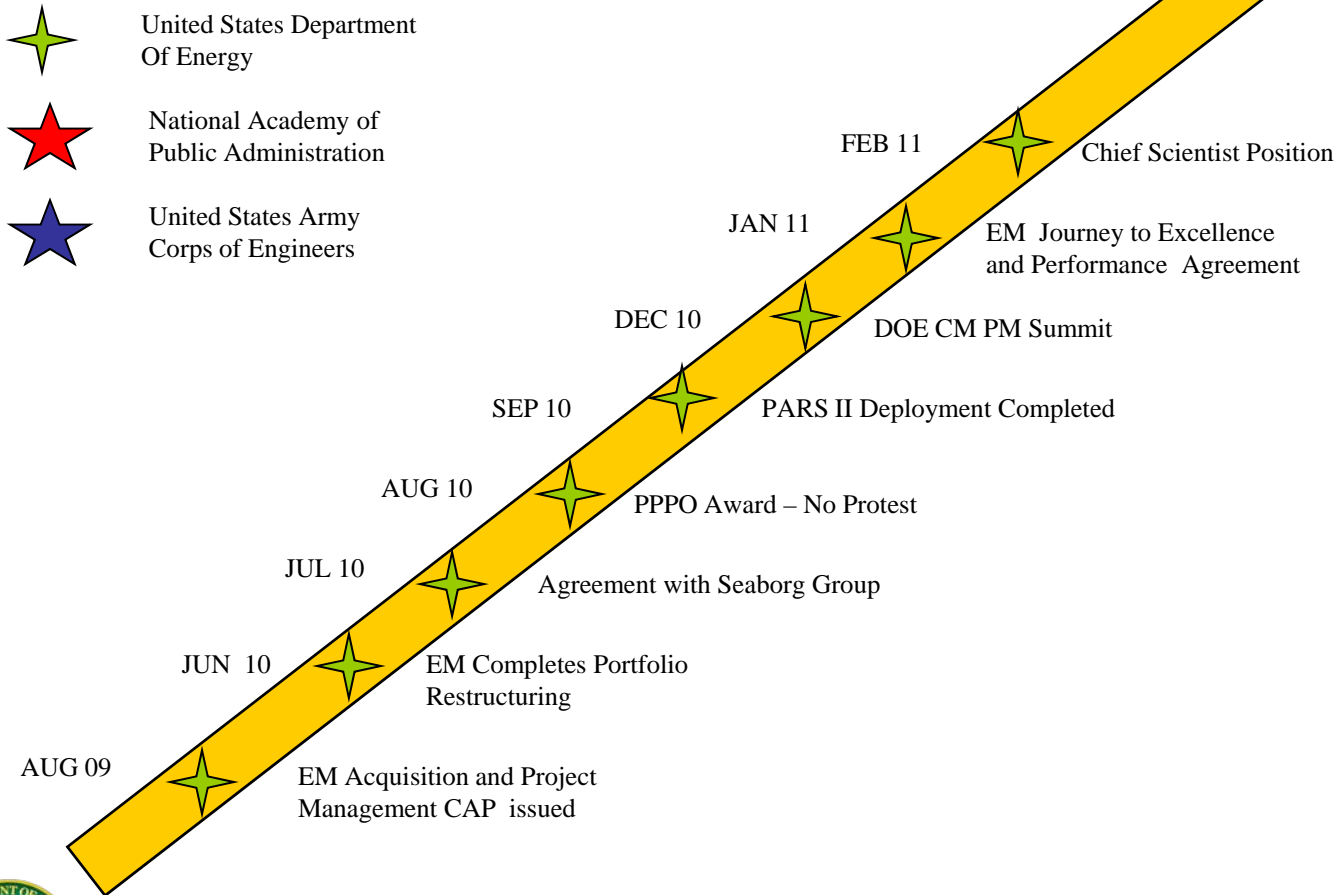
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Goal 6: Improve Contract and Project Management

Goal Champions

Jack Surash, Bill Murphie

Goal 6

Improve Contract and
Project Management



Key Outcome Metric

Removal from GAO High Risk List
for Contract Management

Key Strategies (8)



Annual Performance Agreement

Signed by EM Senior Leadership



Success Indicators (11)

Key Improvement Initiatives

Improvement Action Leads



Goal 6:

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Key Strategies

- Establish an internal quality assurance process
- Improve and expand the use of independent reviews
- Strengthen the integration of acquisition and project management
- Complete restructuring of the EM cleanup portfolio into capital projects and operations
- Become a stronger owner
- Develop EM's ability to perform Independent Government Cost Estimates and Reviews
- Provide training in contract and project management
- Make effective use of small and minority owned businesses



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FY 2011 Key Success Indicators

Metric	HQ Owner
6.1: Complete 90% of capital asset projects within 10% of original cost and schedule baseline	EM-10
6.2: Maintain at least 95 to 98 percent (meets/exceeds) of project performance data reporting in IPABS/PARS II error free	EM-60
6.3: Approve contract performance baselines within 180 days from contractor's final accepted submission	EM-80
6.4: Finalize 80% of change orders within 180 days	EM-80
6.5: Negotiate contract changes in advance of Acquisition Executive approval of baseline changes	EM-10



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FY 2011 Key Success Indicators

Metric	HQ Owner
6.6: Manage life-cycle costs within 5% of EM current EM program portfolio using FY 2011 Budget and Planning Guidance	EM-60
6.7: Implement partnering agreements for at least five major contracts	EM-80
6.8: Ensure 85% of contracting series workforce has appropriate certification	EM-80
6.9: Ensure 90% of projects have FPDs certified at the appropriate level assigned to projects no later than CD-3	EM-10
6.10: Achieve EM overall prime contract small business goal of 5%	EM-80

