

IDAHO CLEANUP PROJECT

Employee Involvement

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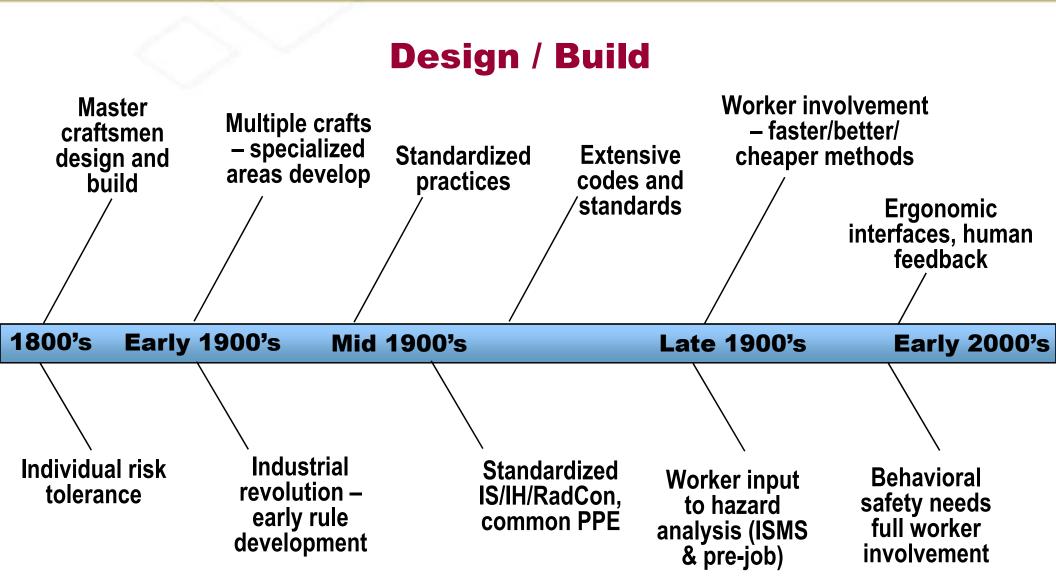






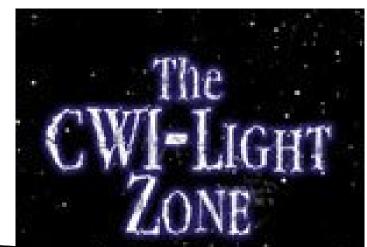
A 2-minute history of construction and safety







'CWI-Light Zone' safety lessons based on current safety observations









The 'CWI-tles' and other musical safety spoofs







Employee-driven safety campaigns and safety advocacy in the community





'ICP Idol' safety song contest



Employee involvement in safety programs

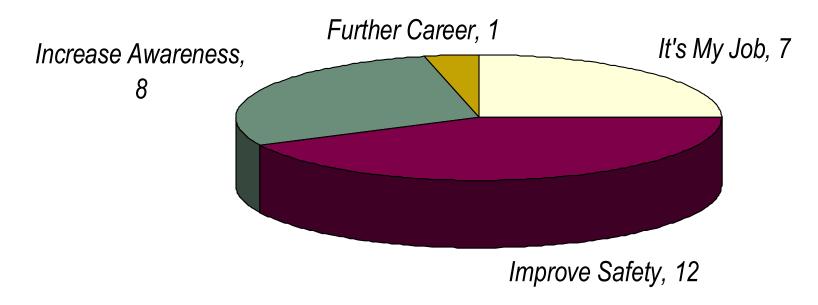


- Recognize importance and necessity of worker involvement
- Integrated Safety Management Systems
 - Hazard analysis incorporated into operational processes & procedures
 - Hands-on workers can best recognize hazards and safe job methods
 - Worker feedback improves processes
- Voluntary Protection Program
 - Created worker-led safety culture
 - Implementing VPP helps give employees ownership of their programs
 - Adds employee ownership to rules and procedures
 - Develops into involvement in all aspects of safety program

Soliciting and engaging volunteers



- Surveyed 25 VPP leaders from 17 companies
- Biggest drivers are a true desire to improve safety and safety awareness among co-workers



- Using employees' ideas is a strong motivator
- Management encouragement and recognition is important

Selecting / keeping leaders



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- Motivation encouraging and rewarding genuine concern for co-workers' safety
- Opportunity strong, management-supported program and structure
- Capability training, experience, and individual qualities
 almost everyone has something to contribute

- Actively seek and never turn down volunteers
- Peer solicitation 'bring a friend'
- Union safety representatives
- Keep eye out for silent contributors & encourage them to come forward

Global perspectives on employee involvement



- Initiatives under way in:
 - United Kingdom
 - France
 - Italy
 - Spain
 - China
- Most address regulatory requirements or union agreements for worker involvement
- One paper by HSC (European Health & Safety Commission) discusses three pillars for worker involvement:
 - Legislation requirements
 - Guidance how
 - Encouragement actions, relationships

Management role in employee involvement



- Create opportunity (through program structure)
- Encouragement and recognition
- Reasonable funding
- Your participation in <u>their</u> activities

Then... Get out of the way!

Let them run with their ideas