International Decommissioning Networking

Collaborations to Improve Safety and Efficiency in Decommissioning

Presented by

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Overview

- Examples of international decommissioning collaborations in Norway
- Some observations from WM09
- Exciting challenges in International Collaborations
 - Organisations learning at all levels
 - Decommissioning mindset
 - Recruiting the next generation
 - Human factors and new technology



Halden Reactor Project (HRP)

- International research project hosted by the Norwegian Institute for Energy Technology under the auspices of OECD NEA
- 18 member countries
- 50 years old resold and reinvented every 3 years
 - Still using the same contract from 1958, though ©
- Two main areas of research:
 - Fuel Safety and Reliability
 - Man Technology Organisation Safety





Decommissioning at IFE and in the HRP

- Bilateral decommissioning research, focus on planning, training and communication, emphasis on ALARA
 - VRdose project (Fugen, Japan) 1999-2003
 - Virtual Decom (ENEA, Italy) 2001~2004
 - ChNPP Visualisation Centre (NMFA) 2006 ...
- Halden Research Programme
 - Activity 1: Planning, stakeholder involvement, procedures and practice
 - Activity 2: Visualisation tools for characterisation and ALARA planning
- IAEA CRP on Innovative Technology, TecDoc just released
- Present IAEA CRP on Decommissioning Planning
 - "Procedures and Practices can we bridge the gap?"



Some highlights from WM09

- The IDN is about systematically sharing information, transferring knowledge and comparing approaches
- It shall be hands-on and user oriented
- Receiving assistance has led to being able (and willing!) to offer assistance to others
- Intense and open communication is vital
- Teaching is the best way of learning
- There is a need for more advanced technology
 - new technologies are being developed
 - and it is important to make the right selection



Some highlights from WM09 cont

- Simpler and better solutions are often found by those with less resources
- Get the technical people talking and watch them learning
- Standardizing enables reuse and sharing
- Identify your target before you start decommissioning
- Work on mindsetting



Decommissioning is introducing change



Target: Production (power, research, ..)



Maintaining congruency

requires

leadership, communication, change management, attention to mindset

Target compliance

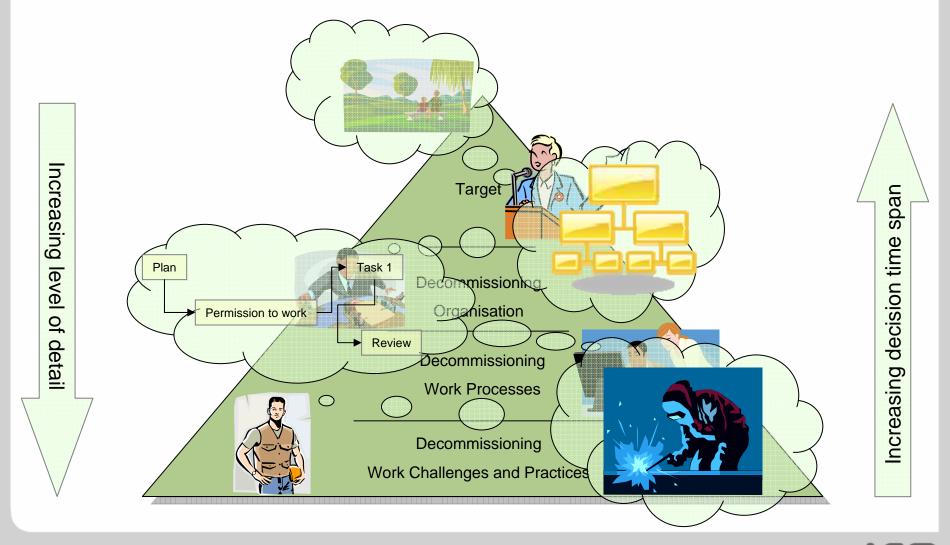
Organisational Change

New Work Processes

New Work Challenges and Practices



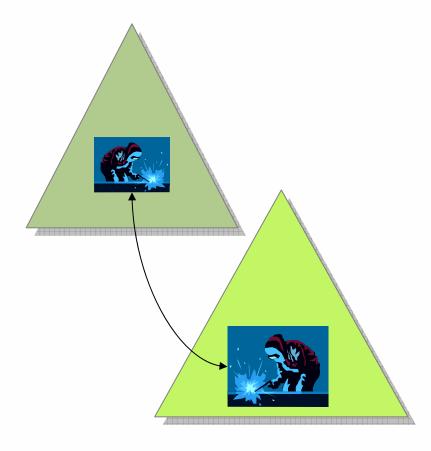
Different decisions to be made and tasks to be accomplished on different levels of the organisation





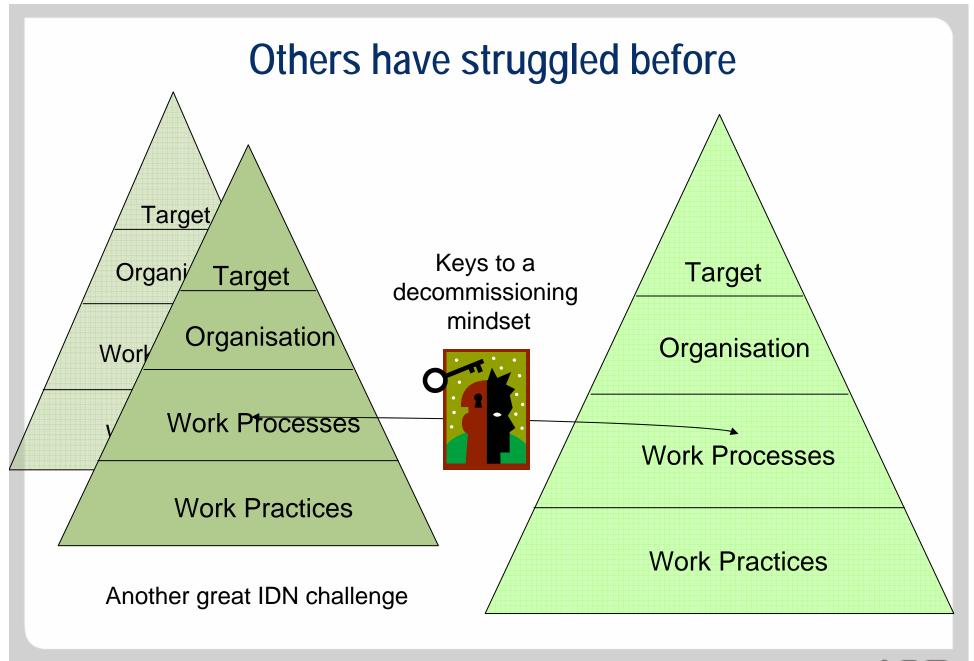


Exciting IDN Challenges



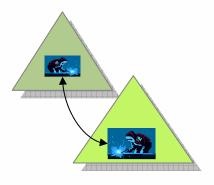
 Communication on the practical level







Exciting IDN Challenges





- Communication on the practical level
- Decommissioning mindset
 - Define
 - Assess
 - Improve

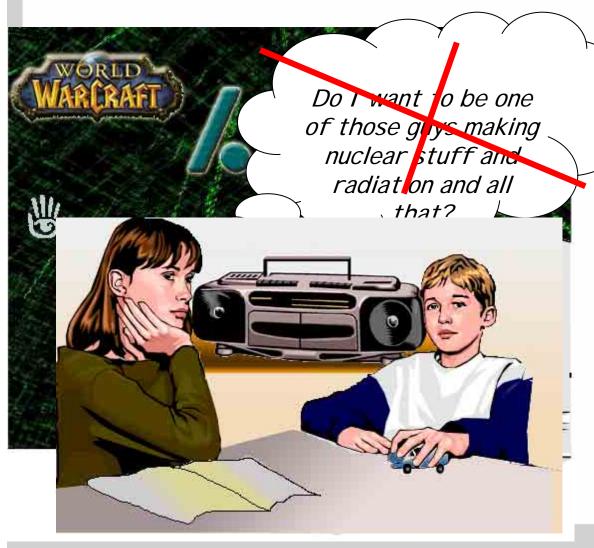


New people needed

- Recruiting
- Training
- Motivating



Recruiting young staff for decommissioning



Our children live in a different world from the one we grew up in Important question for teenager study choices (ROSE Project)

"Who do I want to be?"

Widespread new misunderstanding:

"Hard science and technology is for profit and not used to help people"

Recruiting young staff for decommissioning



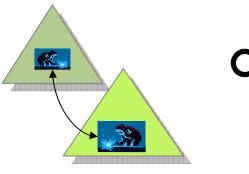
Do I want to be one of those guys who really help in making climate friendly power safer?

"Should I help cleaning up after the past generations?"

"Should we make sure that the next generation will have an easy job cleaning up after us?"



Exciting IDN Challenges







- Communication on the practical level
- Decommissioning mindset
- ENGAGING the next generation in their own environment

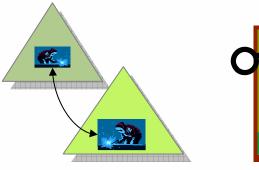


New Technologies Needed

- We are a careful business, preferring to use proven technology
 - Solving first-of-a-kind problems with second generation technology
- Much can be learned from other businesses while still keeping our focus on safety
- Our competitors in the petroleum sector are breaking ground in practical international collaboration
 - Dispersed teams
 - Expert centra
 - Knowledge and information visualisation for crossdisciplinary collaboration and communication
 - Working on mindset and work processes

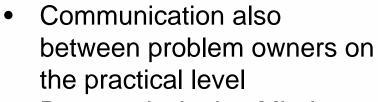


Exciting IDN Challenges









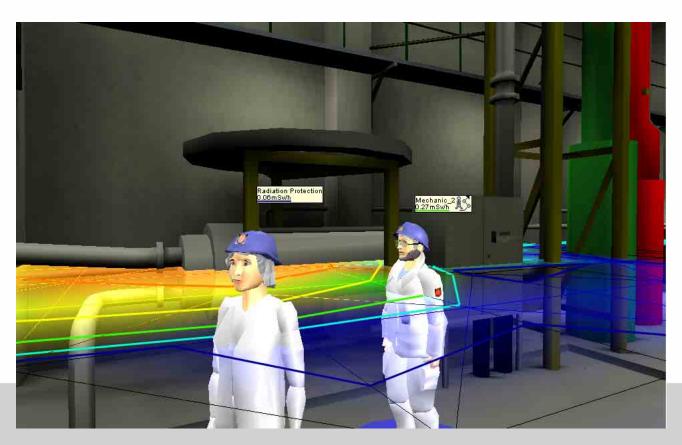
- Decommissioning Mindset
- Engaging the next generation in their own environment
- Learn from other domains



Example from our own domain - outage technology

Characterisation of radioactive contaminations by <u>NPP</u>

 <u>radioprotection services</u> (corrosion products ~90 % of doses)
 e.g. new EDF CdZnTe gamma spectrometer => dose / isotope
 => Origin of doses & Better radiation awareness (ALARA)





CdZnTe (CZT) gamma spectrometery

(EDF example)

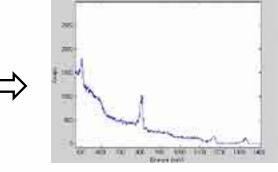


Portable sensor



CZT probe

(semi-conductor)



Gamma spectrum

(acquisition: ~1500 secs.)

<u>Isotopes</u>:

58Co, 60Co

DOSE Contributions:

58Co: 38 %

60Co: 62 %

ACTIVITIES:

58Co: 63 %

60Co: 37 %

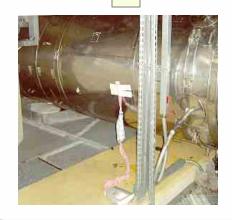
Analysis results

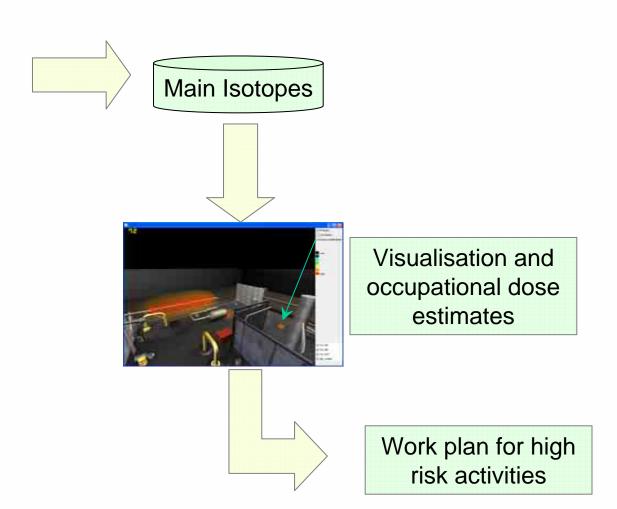
(software)



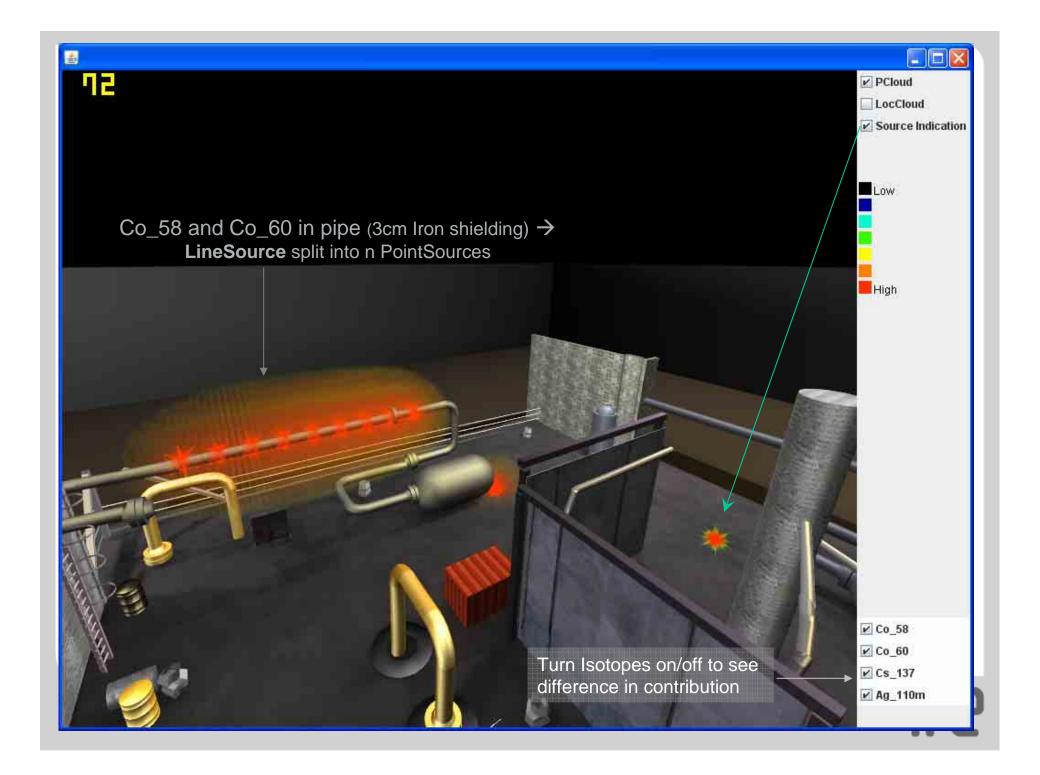
IFE –EDF Collaboration: Dose scenarios combined with In-situ Gamma Spectrometry

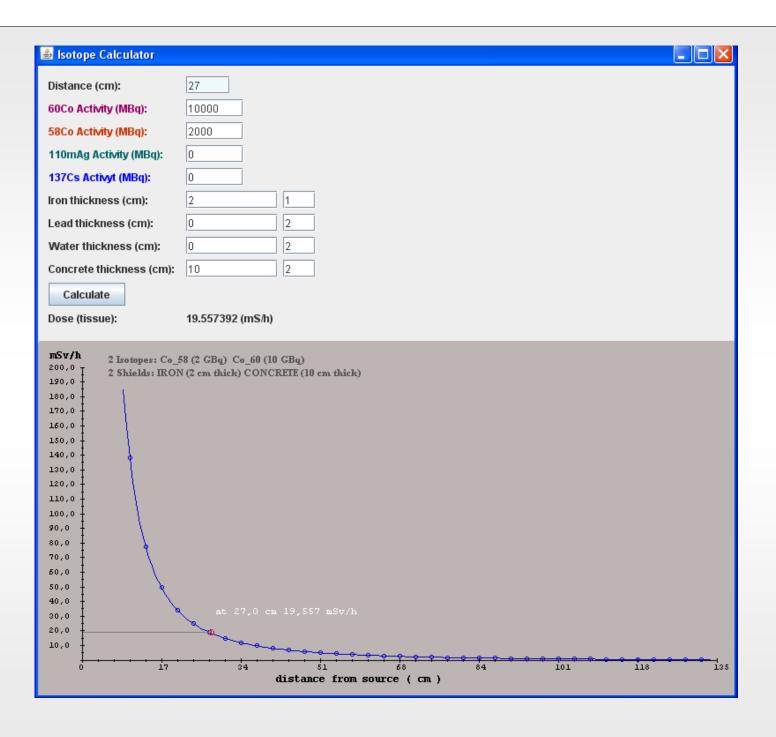












First application – network of RBMK reactors

- Target: Sharing hands on experience and learning from working together
- Applications in planning, training and stakeholder communication
- Kick-off RBMK Workshop in Halden in August 2009
 - ChNPP, LNPP, Kola, Kursk, Smolensk, Ignalina
 - Norwegian Ministry of Foreign affairs (sponsor)
 - EDF and IFE



Usability studies and hands on experience combined



- All learn
 - Learning how to use new technology or the principles of a new work practice
 - Learning how technology or procedures could be improved
 - Discovering new possibilities and simplifications together
- Ownership requires early participation



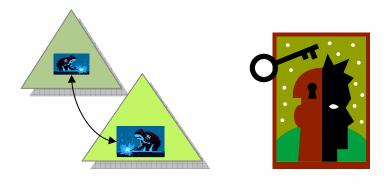
Focus on new technology AND the people who will - or wont - use it

Practices, people and technologies must be balanced





Conclusion: Exciting IDN Challenges









- Communication also between problem owners on the practical level
- Decommissioning Mindset
- Engaging the next generation in their own environment
- Learn from other domains
- Including the Human Factors in Technology issues and new Technologies in our work practices

