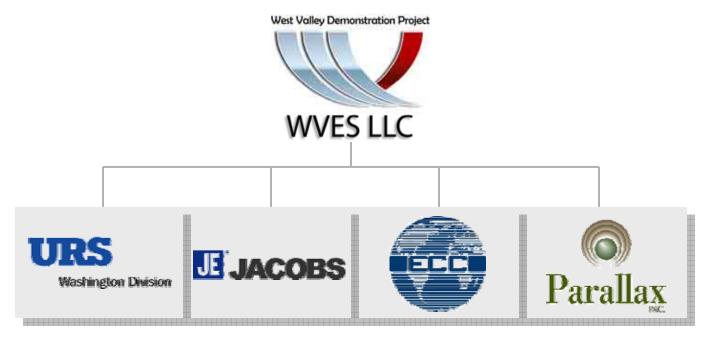
Emerging Issues at the West Valley Demonstration Project



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What Works Well and Why

Safety

- Engaged, safety-conscious workforce
- Last lost-time work injury occurred in April 2007
 - Top-down focus on safety
 - Hazard prevention
 - Awareness of changing conditions
 - Investigating and addressing problem areas
 - Stable work environment with defined mission results in fewer distractions

What Works Well and Why

Build and Maintain Relationships

- Corporate Responsibility
 - Involved in community
 - Established local media contacts
 - Reciprocated with positive stakeholder relationships
- Corporate Relationships
 - Positive relationships with teaming partners
 - Good working relationships with Project partners (NYS and DOE)

What Could Work Better

Acquisition Process Costly to Bidders

- The high cost of preparing RFPs can be attributed to
 - Complexity, scope of the statement of work, and level of detail
 - Solicitation requires preparation of lengthy written proposals
 - Number of team members and retention of key personnel
 - Length of time from solicitation to final award
 - Cost volume and level of detail for cost estimates

What Could Work Better

FAR-based Contracts

- Transition from M&O to FAR-based is difficult
 - Require the rigors of FAR-based, Cost-Plus Award Fee
 - Tend to retain elements of M&O
 - New expectations for personnel retained following transition
 - \$0 Management Reserve
 - Unfunded Risk Plan
 - BCP/REA

What Could Work Better

Uncertain Funding Levels

- Changing funding levels require redirection of efforts
 - Continuing Resolution
 - Influx of reprogrammed funds
 - Annual appropriation level