

## EM Safety and Quality Assurance Status & Project Performance Improvement Initiatives

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Waste Management Symposium

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## Safety Excellence/Continuous Improvement

- Safety Status of EM Complex
  - Generally Improving
  - Procedures are Good
  - Implementation Needs Improvement
- Focus of HQ Safety Oversight
  - Contract Transition
  - Conduct of Operations
  - Work Planning and Control
- Safety Culture Improvements
  - Demonstrated Safety Leadership
  - Worker Involvement/Feedback
- Oversight of Recovery Act Activities



## EM Corporate QA Making Progress

- Perform mission work safely AND correctly
- EM-Complex QA Strategy Partnership with EFCOG
  - EM QA Corporate Board (institutionalized QA)
  - Single, integrated QA Program to ensure consistent QA implementation across EM-Complex (integrated with ISMS)
  - QA Managers and other QA resources at major sites
  - EM Centralized QA Training Academy
  - EM Corporate Performance Metrics
  - A systematic approach for QA Program oversight (audits/annual declaration and validation)
  - Nuclear Suppliers Outreach Workshops



## Construction Projects Need Improvement

- HQ Construction Project Reviews
  - "Lehman" Review Model
  - Standard Review Plan (e.g., Design, Commissioning)
- Monthly Reviews by EM-1 with FPD's and Contractor Senior Leaders
- "Best-In-Class" Integrated Project Team
- Change Control Process (e.g., Code of Record)
- Construction QA and Inspection Oversight
- Technical Authority Board

