

INNOVATION

Successfully Overcoming Barriers to
Development & Use of
Innovative Environmental Technologies at the
DOE Oak Ridge Reservation

Gerald Boyd
Oak Ridge Field Office Manager
February 27, 2008



EM Environmental Management

safety ❖ performance ❖ cleanup ❖ closure

www.em.doe.gov

The Oak Ridge Reservation

Oak Ridge National Laboratory



Oak Ridge Office



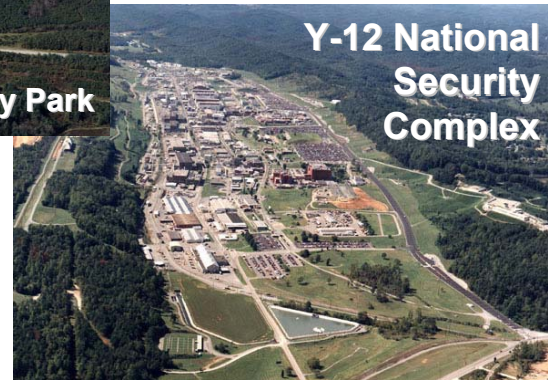
Oak Ridge Institute for Science and Education



East Tennessee Technology Park



Y-12 National Security Complex



Office of Scientific and Technical Information



EM Environmental Management

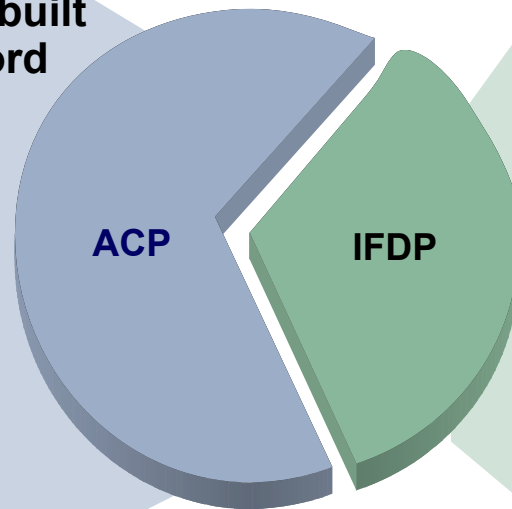
safety ❖ performance ❖ cleanup ❖ closure

Completing the Accelerated Cleanup Program (ACP), Beginning the Integrated Facility Disposition Project (IFDP)

DOE Environmental Management (EM) has built a successful track record in Oak Ridge

- Three Building D&D Project
- Legacy Waste
- Melton Valley
- DUF6

- ETTP



Remaining Cold War legacies are impeding ongoing missions

- Major areas of the Oak Ridge site remain contaminated
- Legacy issues impair mission readiness at Oak Ridge National Laboratory (ORNL) and Y-12 National Security Complex (Y-12)
- Legacy management consumes resources needed for modernization
- Modernization efforts are not coordinated with cleanup efforts

Oak Ridge has successfully developed and utilized environmental technologies to overcome past challenges

ORNL

- Gunite Tanks Remediation Project - deployed over 30 remote and robotic tank waste retrieval and characterization technologies
- Melton Valley Project - frozen soil barrier technology utilized to prevent the spread of underground contaminants
- Kerr Hollow Quarry Project – deployed remotely operated submersible barge, and underwater shredder

ETTP

- K-770 Scrap Yard Characterization Project – utilized several characterization technologies

Y-12

- S3 Pond Area Project - deployed 2 passive reactive barriers



EM Environmental Management

safety ❖ performance ❖ cleanup ❖ closure

Oak Ridge is preparing for the Integrated Facility Disposition Project (IFDP)



IFDP Facilities by Site and Program Office						
Site	EM	NE	NNSA	SC	Total	Excess Space (ft ²)
ORNL	159	1	0	132	292	1.3 M
Y-12	17	1	77	17	112	3.8 M
IFDP Total	176	2	77	149	404	5.1 M

Note: Includes ancillary facilities that were estimated in CD-0 but not listed in the facility count

Estimated cost range is \$4 - \$8 billion with a target completion range of 15 – 20 years.



EM Environmental Management

safety ❖ performance ❖ cleanup ❖ closure

Integrated Facility Disposition Project Scope

Complete the Environmental Management mission in Oak Ridge for all facilities that are planned to be surplus to DOE needs.

Scope

- Decontaminate and decommission over 400 facilities at ORNL and Y-12
- Treatment and disposition of legacy materials, including remote-handled transuranic waste
- Reconfiguration of waste treatment facilities
- Soil and groundwater remedial actions on the Oak Ridge Reservation
- Surveillance and maintenance of excess facilities
- Waste treatment and disposal operations

Oak Ridge has technology needs associated with the IFDP and other DOE-EM remedial projects.



EM Environmental Management

safety ❖ performance ❖ cleanup ❖ closure

Barriers to Technology Development

- Lack of Urgency
- Lack of Appreciation of difficulty in dealing with highly-complex, highly-contaminated and often one-of-a-kind facilities
- Unprecedented scope and complexity
- Available technology versus the best technology



EM Environmental Management

safety ❖ performance ❖ cleanup ❖ closure

Oak Ridge Technology Needs

D&D Challenges

- Beryllium characterization and monitoring
- D&D of high risk facilities (e.g., reactors, hot cells, unstable structures, off-gas stacks)
- Release of contaminants during D&D



Soil & Groundwater Challenges

- Source, transport, and treatment of mercury contaminated water
- In-situ treatment of mercury contaminated soils
- Performance assessment, monitoring and verification technologies to support closure



Waste Management Challenges

- Disposition of No-Path-Forward Waste

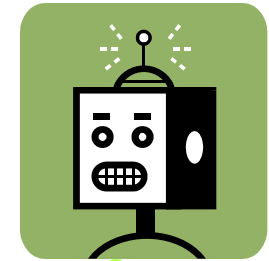


EM Environmental Management

safety ❖ performance ❖ cleanup ❖ closure

Barriers to use of new D&D technologies

- **Cost/schedule/safety risks with first time deployment of new technology**
 - *Unpredictable risks associated with capital investment, planning, readiness review, operations, maintenance, etc.*
- **Uncertain technology performance under site-specific conditions**
- **Technology development duration ≠ project schedules**
- **Stakeholder and regulatory acceptance**



EM Environmental Management

safety ❖ performance ❖ cleanup ❖ closure

Mitigation of Barriers to Oak Ridge Technology Deployment

<i>Barrier</i>	<i>Mitigation Strategy</i>
Cost/Schedule/Safety Risks	<ul style="list-style-type: none"> ▪ Share risks between DOE, the developers, and the contractors ▪ Provide incentives for assuming risks
Performance	<ul style="list-style-type: none"> ▪ Up front end-user involvement to identify site-specific challenges during development and demonstration ▪ Modeling and visualization tools to identify potential technology shortcomings and enhancements ▪ Bench scale and cold testing
Development Schedule	<ul style="list-style-type: none"> ▪ Include technology development, testing, and demonstration in baseline project planning ▪ Integrated technology development and deployment in the project team
Stakeholder/Regulatory Acceptance	<ul style="list-style-type: none"> ▪ Treatability studies with potential technologies ▪ Pilot scale and cold testing of selected technologies



EM Environmental Management

safety ❖ performance ❖ cleanup ❖ closure

Keys to Success



- **COMMUNICATION** among developers, end-users, regulators, stakeholders, etc.
- **Early technology identification** during project planning to allow funding and schedule allowances
- **End-user input/involvement** in design, development and testing of new technologies
- **Integration** of field technology team and field project management team
- **Teaming** between technology developers and engineering companies performing the field work



Back Up Slides



EM *Environmental Management*

safety ❖ performance ❖ cleanup ❖ closure

Successful Technology Deployments at Oak Ridge



EM *Environmental Management*

safety ❖ performance ❖ cleanup ❖ closure

Gunite and Associated Tanks Remediation

- Scope
 - 8 large tanks cleaned out and closed
 - Over 400,000 gallons of radioactive waste slurry removed, including ~ 87,000 gallons of TRU sludge and over 78,000 Curies of radioactivity removed
 - Over 30 technologies deployed
- Keys to Success
 - Team Integration
 - Organization Integration
 - Consistency in message and commitment
 - Move from low-risk to high-risk activities
 - Expect, plan for, and manage change
 - Flexibility within operating plan for development and deployment of new tools



EM Environmental Management

safety ❖ performance ❖ cleanup ❖ closure

ORNL Tanks Remediation Results

Project	Baseline Cost Estimate (\$ Million)	Revised Cost Estimate (\$ Million)	Schedule Reduction
Gunite and Associated Tanks Remediation Project (Inactive)	205	90	13 years
Old Hydrofracture Facility Tanks Remediation Project (Inactive)	13	6.5	9 months
Federal Facilities Agreement Tanks (Inactive/Active)	12	8.5	7 years
Bethel Valley Evaporator Service Tanks (Active)	6.6	4	2 years
Melton Valley Storage Tanks (Active)	286	195	20 years
Liquid Low Level Waste System (Active)	13.5/year	9.5/year	Not applicable



EM Environmental Management

safety ❖ performance ❖ cleanup ❖ closure

ETTP K-770 Scrap Yard Characterization

- Problem
 - Needed cost-effective, nondestructive characterization technology to characterize waste in a variety of configurations and containers.
 - Technology must be capable of isotopic discrimination and sensitive enough to certify that the waste meets the waste acceptance criteria of the disposal facility
 - Needed a more reliable technology and technical approach to reduce current cost contingency calculations
- Solution
 - In-situ gamma spectrometry
 - Field beta scanning
 - Field screening for volatile organic compounds
 - Limited laboratory analysis
- Results
 - Analysis turn around times less than one day
 - 70% reduction in characterization costs
 - 40% reduction in total project duration
 - NDA measurements that are much more representative than sampling measurements



EM Environmental Management

safety ❖ performance ❖ cleanup ❖ closure

Kerr Hollow Quarry Cleanup

- Problem
 - Quarry contained numerous chemically hazardous materials
 - Unsafe for divers
- Solution
 - Remotely operated submersible, barge, and underwater shredder
- Results
 - Over 19,000 items removed
 - Cleanup successfully completed with no worker injuries



EM Environmental Management

safety ❖ performance ❖ cleanup ❖ closure

Successful Technology Support Provided by Oak Ridge



EM *Environmental Management*

safety ❖ performance ❖ cleanup ❖ closure

Support for Fernald – Waste Stabilization

- Problem
 - *Waste form stabilization of ~10,000 tons of uranium mill tailings*
 - *Determining the percent solids in the waste slurry was critical*
 - *Baseline technology (Coriolis meter) showed severe corrosion problems*
- Solution
 - *Microwave Densitometer*
- Results
 - *Accurate measurement of solids concentrations ranging from 0 to 60 wt%*
 - *Achieved project objectives*

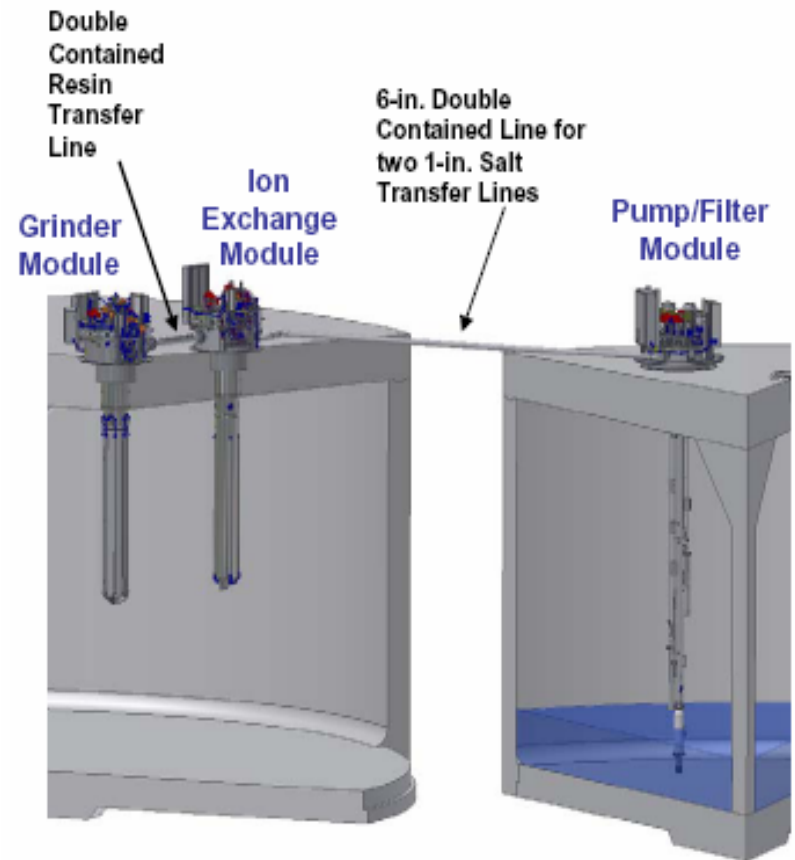


EM Environmental Management

safety ❖ performance ❖ cleanup ❖ closure

Support for Savannah River – Waste Processing

- Problem
 - Treatment of low-activity liquid waste from dissolved salt cake in the Savannah River Site's radioactive waste
 - High levels of cesium-137
- Solution
 - Small Column Ion Exchange
- Results
 - Reduced cesium-137 level, allowing waste to meet acceptance criteria for SRS' Saltstone Processing Facility



In-tank modules designed for deployment via risers of type III tanks and take up minimal space.



EM Environmental Management

safety ❖ performance ❖ cleanup ❖ closure

D&D Challenges

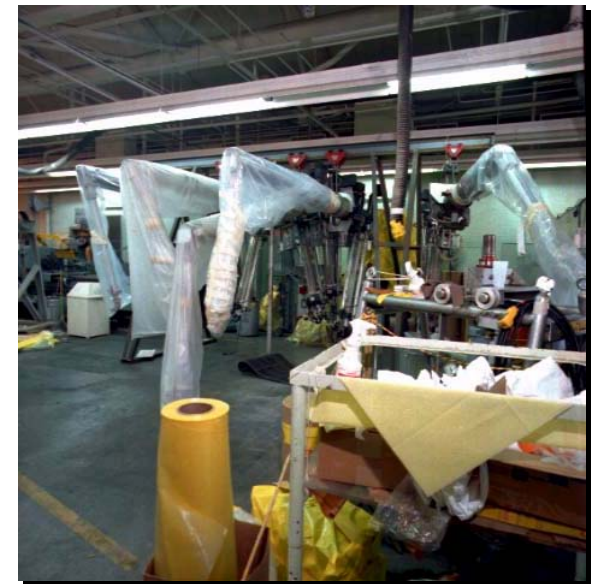


EM *Environmental Management*

safety ❖ performance ❖ cleanup ❖ closure

Beryllium Characterization and Monitoring

- Problem
 - *Beryllium, used in several processes at ORNL, Y-12, and ETTP, found at varying levels in numerous facilities*
 - *Beryllium presents a significant safety hazard to workers*
 - *Current beryllium sampling techniques take days to return results, thus slowing legacy material disposition and D&D activities and leaving a possible exposure hazard*
- Data gap
 - *Real-time, field deployable, beryllium monitor that is accurate and reliable at picogram levels*
- Benefits
 - *Improve worker safety*
 - *Reduce cost and schedule*



EM Environmental Management

safety ❖ performance ❖ cleanup ❖ closure

D&D of High Risk Facilities

- Problem
 - *Structural deterioration of abandoned facilities is accelerating - safety of workers accessing facilities for D&D or S&M is questionable.*
 - Safety hazards - high rad activity, chemical hazards, facility instability (failure of upper floors and ceilings, falling debris), asbestos, PCBs, lead paint, molds, biological hazards from bird, flea, and rodent infestation
 - *Numerous nuclear facilities with confined spaces, high radiation levels (>100R/hr, >1 million Curies) and other biological and chemical hazards are unsafe for entry*
 - May require decontamination prior to demolition
 - May not have access to process waste lines for liquid decontamination
 - Some equipment/piping/ ducts contain shock-sensitive, pyrophoric material and other hazardous material (e.g., mercury and lithium hydroxide)
 - *Demolition of highly contaminated facilities in close proximity to operating facilities in densely populated areas*



EM Environmental Management

safety ❖ performance ❖ cleanup ❖ closure

D&D of High Risk Facilities – Characterization Needs

- Data Gap
 - Remote characterization technologies to facilitate D&D of highly contaminated, deteriorated structures
 - Sensors capable of accurate/reliable operation in extremely high rad fields
 - Technologies, technical approaches, and lessons learned from past reactor and hot cell D&D projects to help reduce the cost, schedule, and risk of similar work at ORNL
 - Technologies and technical approaches for the characterization of facilities with high rad levels, biological and chemical contaminants, and confined spaces unsafe for human entry
- Benefits
 - Improve worker safety
 - Reduce cost, schedule, and risk



EM Environmental Management

safety ❖ performance ❖ cleanup ❖ closure

D&D of High Risk Facilities – Decontamination Needs

Data Gap

- *Cost-effective dry decontamination technologies that effectively remove high levels of contamination, produce minimal secondary waste, and reduce worker exposure*
- *A decision tool for determining the optimum decontamination approach (i.e., when to decon, how much to decon, what decon method to use, etc.)*
- *Cost-effective remote decontamination processes and equipment*
- *Technologies and technical approaches for the removal of equipment and sources containing high activity and hazardous materials*
- **Benefits**
 - *Worker safety*
 - *Reduce secondary waste generation*

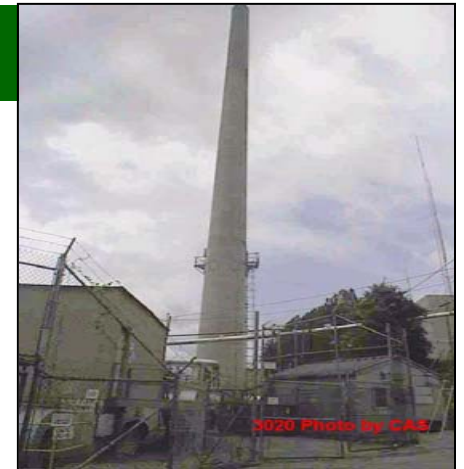


EM Environmental Management

safety ❖ performance ❖ cleanup ❖ closure

D&D of High Risk Facilities – Demolition Needs

- Data Gap
 - *Understanding, predicting, and preventing release of contaminants during D&D*
 - *Technologies and technical approaches for real-time monitoring during D&D*
 - *Technologies, technical approaches, and lessons learned from past D&D of high risk facilities to help reduce the cost, schedule, and risk of similar work at ORNL*
 - *Technologies and technical approaches for demolition of off-gas stacks (>100 ft tall) and other highly contaminated structures in close proximity to operating facilities and densely populated areas*
- Benefits
 - *Improve worker safety*
 - *Reduce cost, schedule, and risk*



EM Environmental Management

safety ❖ performance ❖ cleanup ❖ closure

Release of Contaminants During D&D

- Problem
 - Activities associated with D&D can release liquid effluents and airborne particles
 - Other D&D activities (e.g., turning off sump pumps and removing physical barriers) can release contaminants to soil and water
 - Some D&D activities will be conducted adjacent to active facilities and densely populated areas where release of contaminants is a serious concern
- Data Gap
 - Understanding, predicting, and preventing release of contaminants during D&D
 - Technologies and technical approaches for real-time monitoring during D&D activities
- Benefits
 - Reduce risk to workers and the environment
 - Reduce risk of NOV and NPDES exceedence



EM Environmental Management

safety ❖ performance ❖ cleanup ❖ closure

Groundwater & Soil Challenges

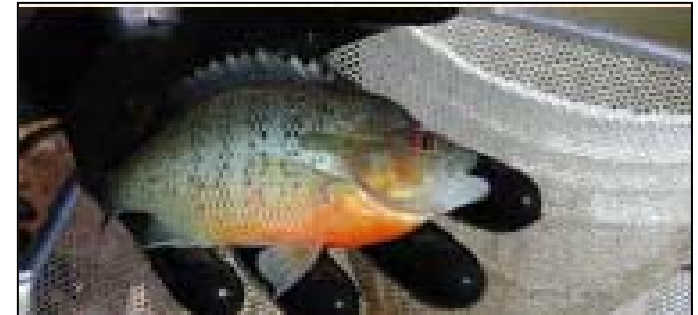


EM *Environmental Management*

safety ❖ performance ❖ cleanup ❖ closure

Sources, Transport, and Treatment of Mercury Contaminated Water

- Problem
 - Routine water monitoring of mercury concentrations at White Oak Creek exceeds NPDES permit and methylmercury in East Fork Poplar Creek fish imparts health risk to humans and wildlife
 - Efforts to reduce mercury levels in streams may not reduce methylmercury in fish to safe levels
- Data Gap
 - Identify transport pathways/mechanisms and source of mercury contamination and physical/chemical forms leaving area
 - Design effective groundwater treatment system to meet surface water ambient water quality criteria
 - Identify/evaluate alternatives to reduce methylmercury in fish without further reduce the waterborne concentration levels
- Benefits
 - Meet NPDES permit requirements and Clean Water Act, EPA, and TN water quality standards



EM Environmental Management

safety ❖ performance ❖ cleanup ❖ closure

In-Situ Treatment Alternatives for Mercury Contaminated Soils

- Problem
 - Mercury soil contamination > 20 ft deep in the 81-10 area at Y-12 (radionuclides and other heavy metals also present) and mercury contamination in Upper East Fork Poplar Creek water, sediments, and floodplains
 - Excavation/dredging operations are expensive and time consuming
 - Traditional sampling techniques are expensive, time consuming, and may miss hot spots
- Data Gap
 - Identify/evaluate in-situ mercury remediation approaches
 - Demonstrate/document performance of alternative in-situ treatments to support the Upper East Fork Poplar Creek Phase II ROD
 - Evaluate phytoremediation as alternative for removing mercury/heavy metal contaminants from soil and water
 - Evaluate reflective analysis of plants to monitor long-term stability, mobility, and bioavailability of mercury along creek beds
- Benefits
 - Reduce risk to the public and environment
 - Reduce cost, schedule, and programmatic risk

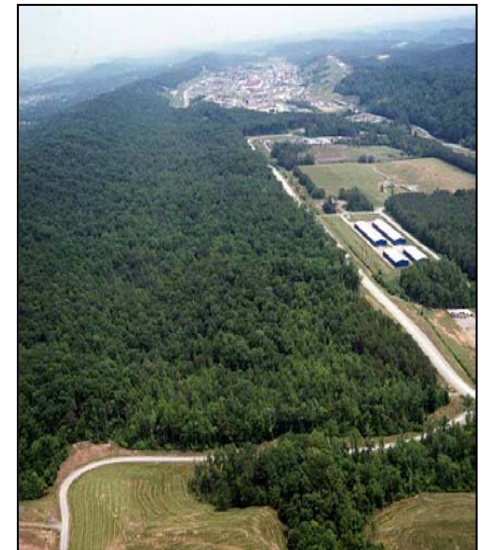


EM Environmental Management

safety ❖ performance ❖ cleanup ❖ closure

Performance Assessment, Monitoring, and Verification Technologies to Support Closure

- Problem
 - *Caps and other engineered controls require vigilant monitoring for decades*
 - *Estimated cost of long-term monitoring is several hundred million dollars*
 - *Effectiveness of current monitoring approaches to warn of impending problems in a timely manner could be improved*
- Data Gap
 - *Identify and evaluate cost-effective and protective monitoring strategies to provide better warning of pending problems with caps and contaminant releases*
- Benefits
 - *Cost-effective compliance with closure agreements*



EM Environmental Management

safety ❖ performance ❖ cleanup ❖ closure

Waste Management Challenges



EM *Environmental Management*

safety ❖ performance ❖ cleanup ❖ closure

Disposition of “No-Path-Forward” Wastes

- Problem
 - Over 400 containers of remote-handled radioactive waste and mixed waste remain in storage with no current path forward for disposal
- Data Gap
 - Treatment capacity for classified mixed waste
 - Treatment and RCRA Subtitle C disposal capacity
 - Treatment capacity for combustion code mixed wastes
 - Approved Type B casks for shipment and burial of RTGs at the Nevada Test Site
 - DOT-compliant packaging for remote-handled radioactive waste vaults
- Benefits
 - Site Closure
 - Environment, Health, and Safety Risk Reduction



EM Environmental Management

safety ❖ performance ❖ cleanup ❖ closure