

Office of Environmental Management

Waste Management 2008

J. E. Surash, P.E.
Deputy Assistant Secretary
Acquisition and Project Management
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EM *Environmental Management*

safety ❖ performance ❖ cleanup ❖ closure

EM Bringing Increased Rigor to the Acquisition Process

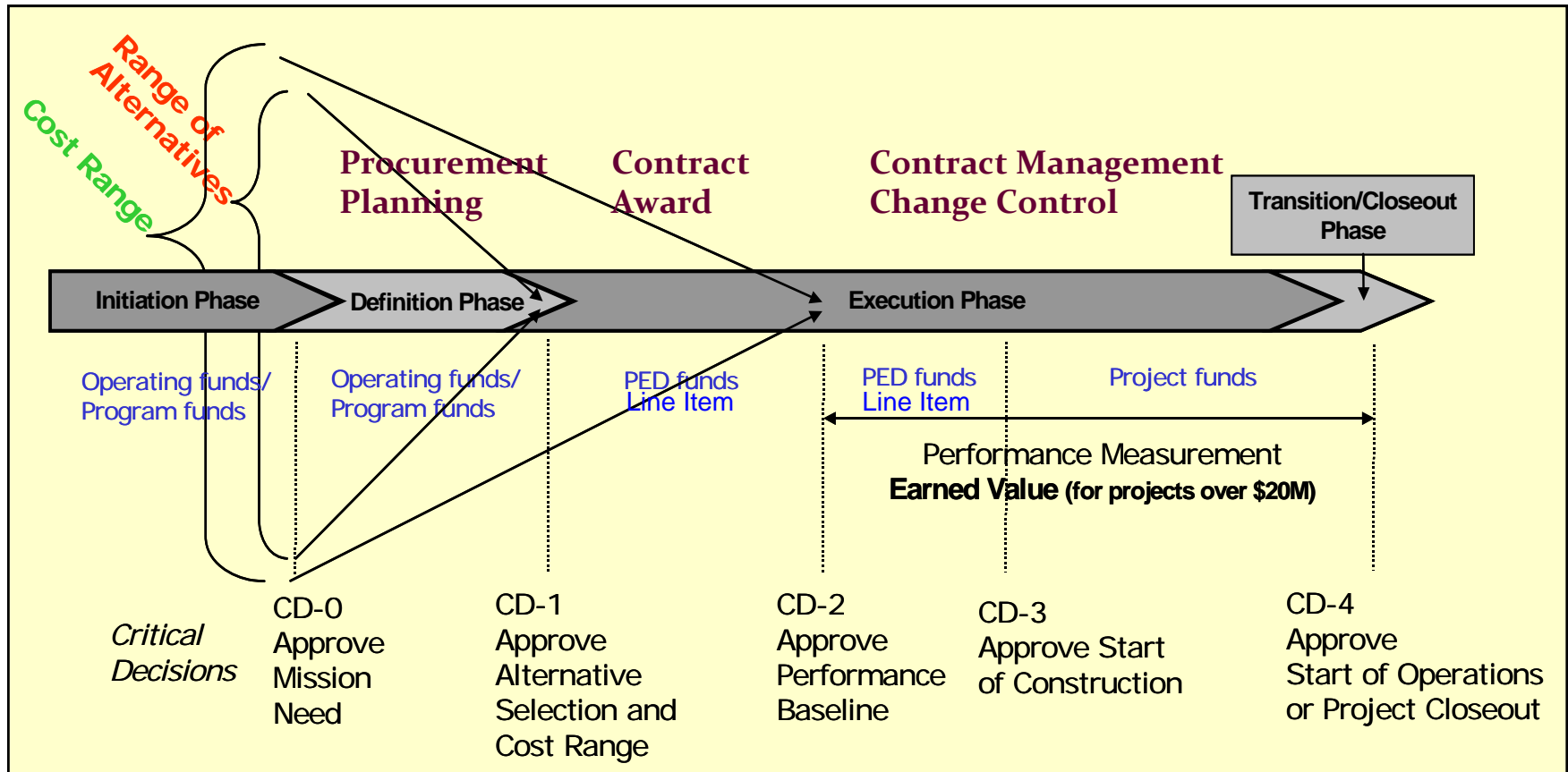
- Improved project planning
- Better planning and scheduling of procurements to deliver project results
- Executing projects with greater control
- Making major progress toward achievement of Best-in-Class project and contract management within the Federal Government



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EM's Acquisition Process



Improvements in all phases

Improved Project Planning

- Entire EM portfolio (construction and operating) projectized
 - Scope/Cost/Schedule
- New protocol for EM Cleanup Projects
 - Near-term Baseline (scope/schedule/cost)
 - Out-year Planning Estimated Range (scope/schedule range/cost range)
- Independent validation/certification of all projects
- Contractor and Federal risk management plans
- Better Technical Evaluations and Readiness Assessments
- More effective integration of safety into design



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Better Planning and Scheduling of Procurements

- EM much better poised to use the procurement process to deliver improved project performance
- Implemented Acquisition Center
 - Better cross-complex integration
 - Use of standard processes & protocols
- Established Procurement Planning Office to more effectively manage the procurement process
 - Significant increase in qualified contract professionals in EM
 - EM granted procurement authority



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Enhanced Project Execution and Control

- Improved project monitoring
 - Ongoing by Field
 - Refined Quarterly Project Reviews at HQ
- Use of certified contractor Earned Value Management Systems to monitor cost and schedule performance
- Monitoring and change control process (project & contract) allows proactive revisions to our plans to reflect changing circumstances



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Progress Towards Best-in-Class Goal

- Enhanced senior manager capabilities in project and acquisition management
 - Rigorous case study training
 - Defense Acquisition University case study
- Assessment of PM and CM by Army Corps of Engineers
- Augmented field with 50 professionals
- Ultimate goal is full federal staff capabilities



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