



Nuclear
Decommissioning
Authority

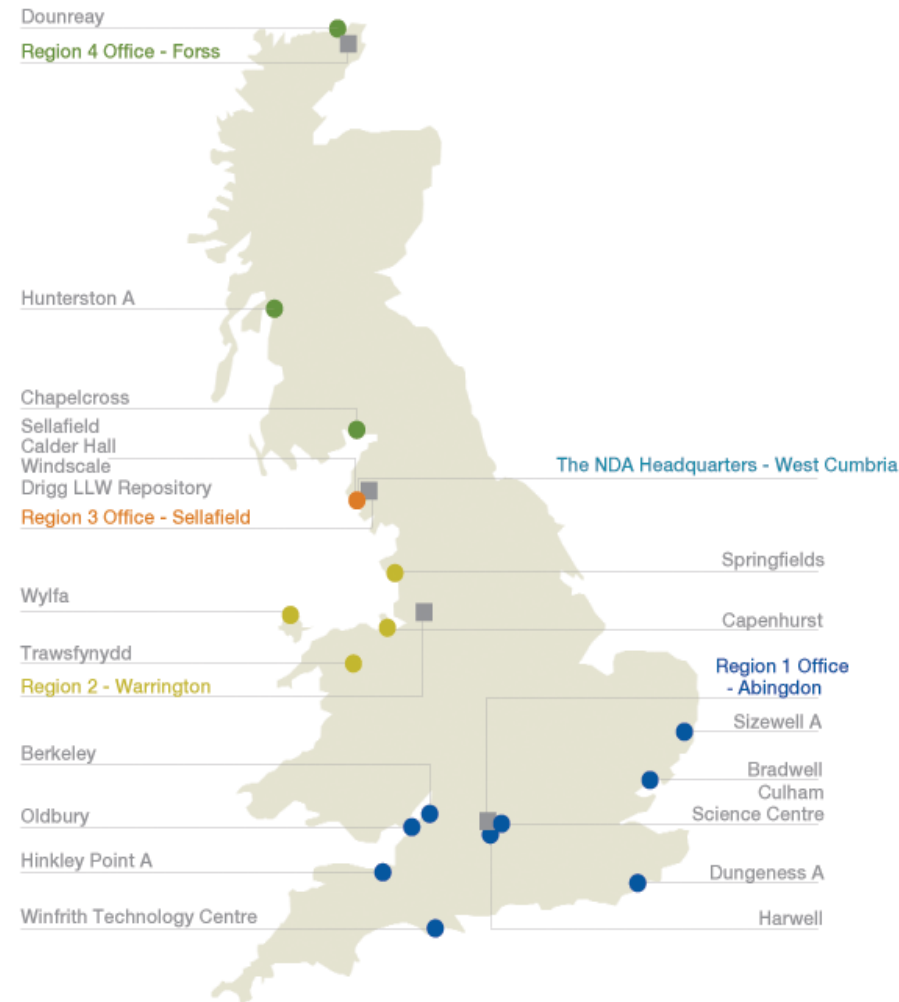
Opportunities in the UK on the Nuclear Decommissioning Authority (NDA) Sites

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Commercial Relationships

The NDA

- Non-Departmental Public Body established in April 2005
- Sponsored by the Department for Trade and Industry and the Scottish Executive
- Remit to clean up the civil public sector nuclear legacy
- Own Sites and facilities built from 1940's onwards
- Responsible for 20 former UKAEA and BNFL sites & integrated waste strategy
- NDA is not responsible for regulating the operations on our sites



The NDA's mission

Our mission is the safe, cost-effective clean up of the UK's civil nuclear legacy.

This means:

- Never compromising on safety, security or the environment
- Progressively reducing the nuclear liabilities with due regard to our social and environmental responsibility
- Always seeking value for money for the tax payer
- Retain Public confidence

Additional waste role

- Safe and secure storage of radioactive waste
- Integration of NIREX into NDA
- Development of waste strategy
- Planning and implementing geological disposal
- N.B. Government responsible for waste policy and site selection

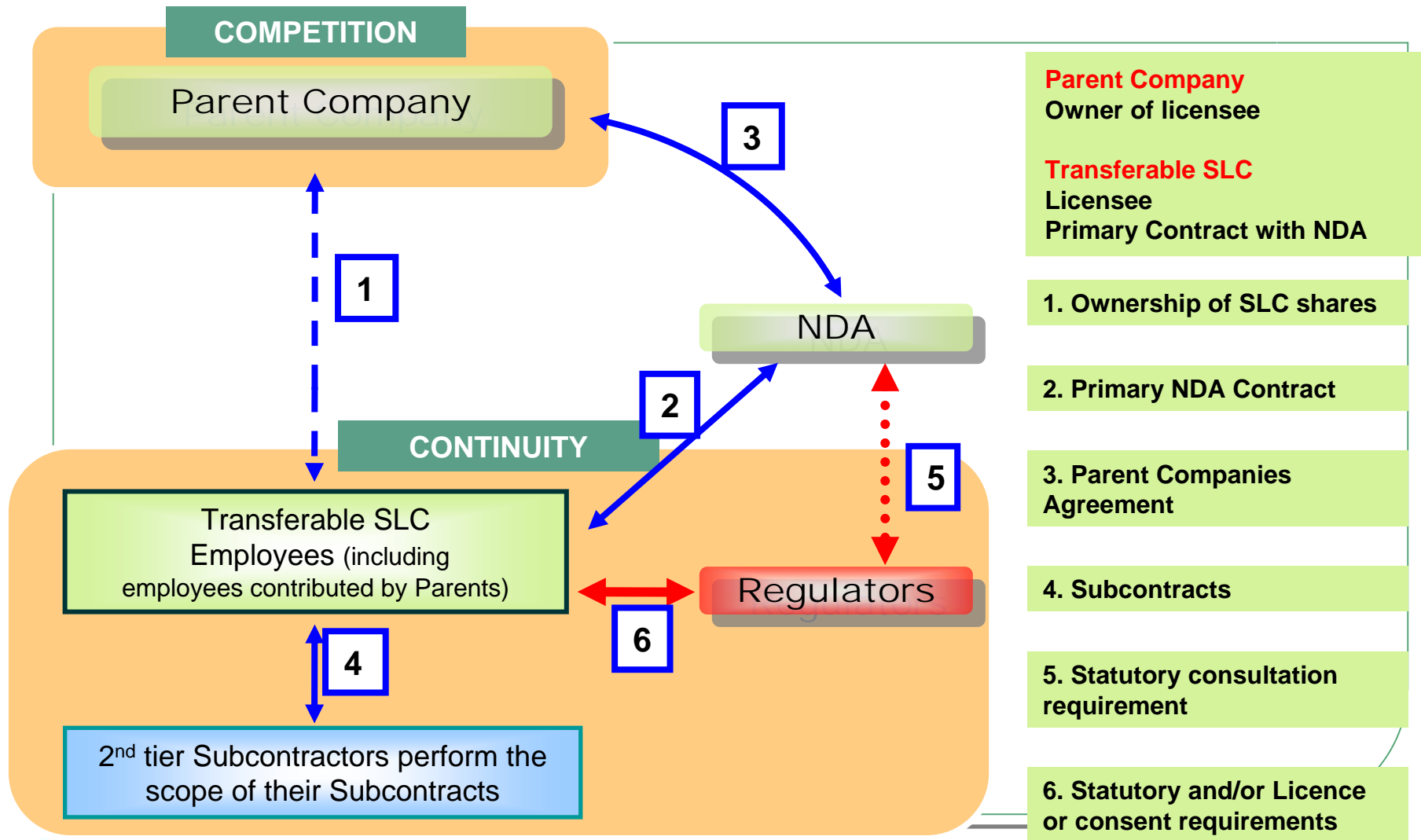


NDA funding

- Jointly funded by DTI and revenue from our commercial assets
- Government funds on a 3 year rolling cycle
- Just agreed NDA's programme for 07/08 £2.472billion (\$4.6968 billion)
- Discussions ongoing to consider future funding arrangements

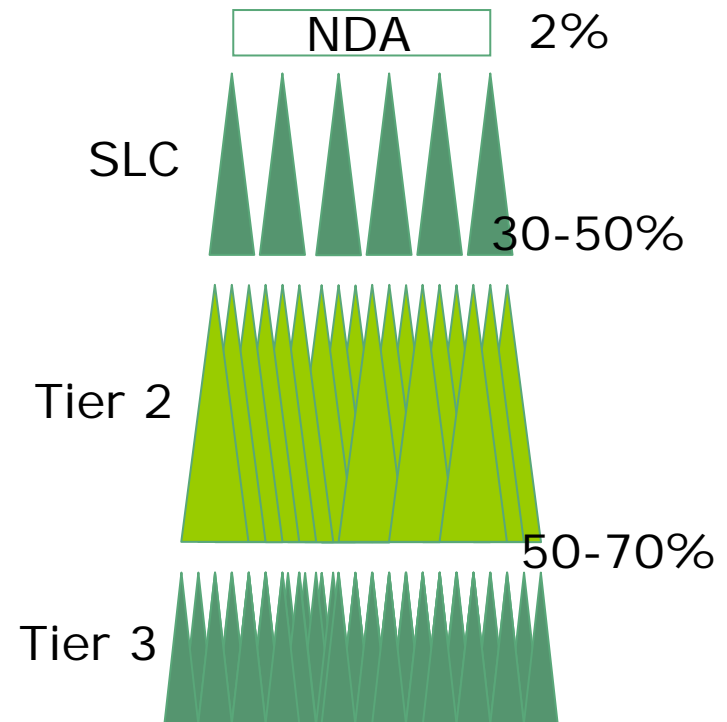


Operating model/Contract Structure



The NDA Supply Chain

- Vibrant supply chain vital for NDA success.
- The majority of NDA's spend end up at Tier 2 and below.
- NDA prime relationship is with SLC's and their Parents
- SLC's award contracts to Tier 2 and below
- Need the Supply Chain to be fully engaged:
 - Competition
 - Innovation
 - Technology development.



NDA's role in the Supply Chain

NDA requires its SLC's to have and publish its

- “make/buy” protocol
- “Annual Site Procurement plans”

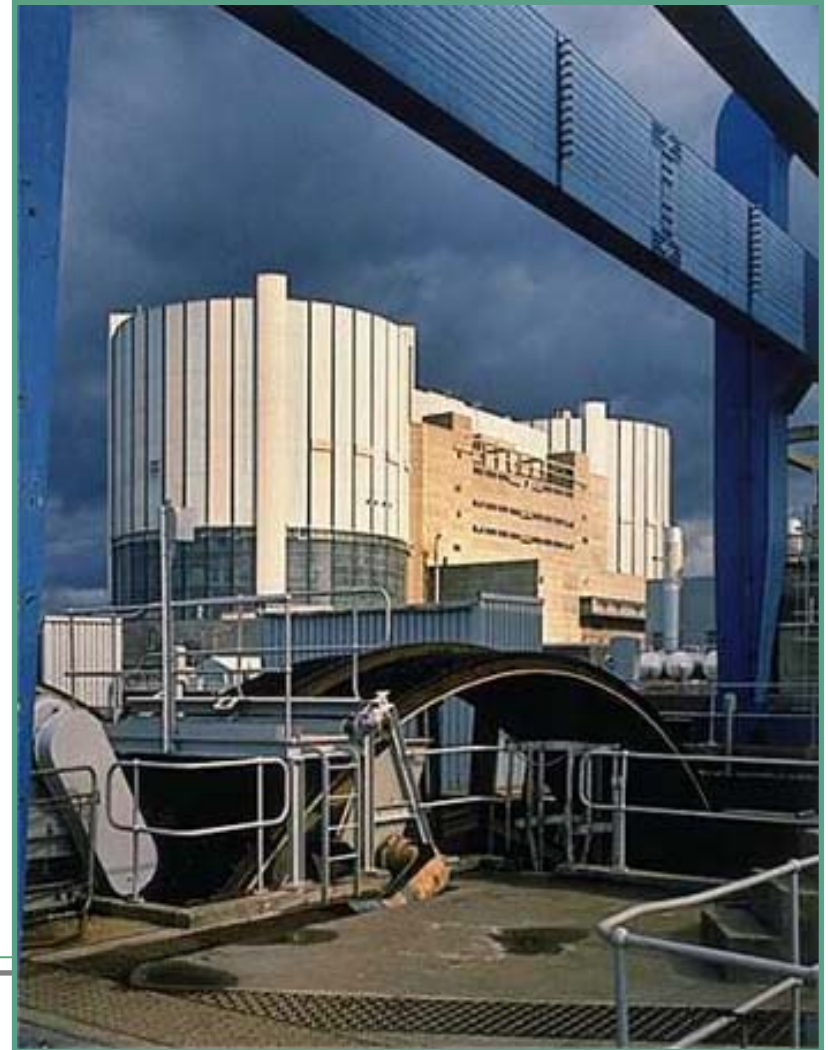
NDA requires its SLC's to compete work in accordance with the European Procurements Regulations

NDA approves significant procurements

NDA does not place quotas or targets on the SLC's use of SME's

Evolving Supply Chain development projects

- Development of National forums covering:
 - Aspiring Tier 1's
 - Tier 2
 - Tier 3 and below
- Supply Chain improvements project with the SLC's
- Generic Pre-Qualification process
- Benchmarking



My personal challenge

- Remove barriers (perceived or real) to entry to the NDA's market
- Provide sponsorship to SLC initiatives
- Push the boundaries
- Be consistent in our messages
- Be the markets advocate



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