

# IDAHO CLEANUP PROJECT

### Panel Session 46: Subcontracting and Small Business Overview Ron Slottke, Vice President

H2N

IDAHO, LLC

February 28, 2007



#### SAFELY PLAN . MOTIVATE . DELIVER





 CH2M-WG Idaho, LLC (CWI) is the Idaho Cleanup Project contractor for the U.S. Department of Energy at the Idaho National Laboratory









- Our cleanup mission includes the decommissioning and dismantlement of 215 excess Environmental Management facilities including:
  - three reactors
  - management of spent nuclear fuel
  - treatment and disposal of sodium-bearing waste to the Waste Isolation Pilot Plant in New Mexico
  - emptying and disposal of all tank farm facility waste tanks
  - remediation of the Subsurface Disposal Area at the Radioactive Waste Management Complex

## Subcontracting Philosophy



- CWI recognizes the value of establishing business relationships with skilled, innovative subcontractors who demonstrate proven experience and capabilities
  - Significant elements of our cleanup project are identified for subcontracting which range from routine consumable supplies and equipment to complex services and construction activities.
  - Small Business firms are and will continue to be given maximum opportunity to compete for such subcontracting opportunities

### CWI seeks subcontractors who:

- Work Safely Top priority!
- Provide high quality products and services
- Adhere to cost and schedule requirements
- Provide innovative tools and solutions
- Sustain zero claims



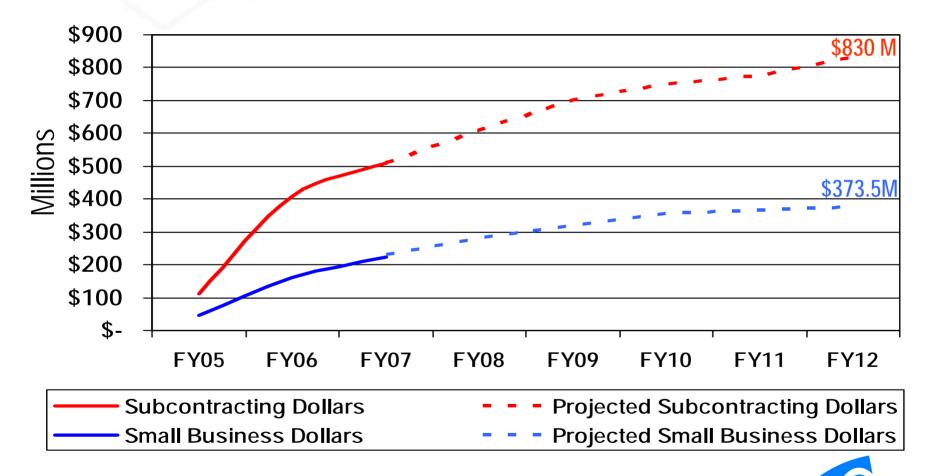
- CWI is committed to increasing subcontracting opportunities to small and small disadvantaged businesses.
- Aggressive subcontracting goals have been established in the following socioeconomic categories:

Socioeconomic Category	Goal %	
Small Business	45.0%	
Small Disadvantaged Business	15.0%	
8(a) Certified Small Disadvantaged Business	6.0%	
Woman Owned Small Business	10.0%	
HUBZone Small Business	3.0%	
Veteran-Owned Small Business	3.0%	
Service-Disabled Veteran-Owned Small Business	1.5%	

### **Small Business Program**



### A look ahead at Subcontracting and Small Business



On target to reach 45% Small business Goal at 2012...



What opportunities are available?

- The Idaho Cleanup Project is a fast-paced operation with everchanging needs
- Visit our webpage at <u>www.idahocleanupproject.com</u>
  - Upcoming Procurement Opportunities
  - Supplier Forms
  - News and Information

### **Steps to Initiating Business**

- Register your business in the Central Contractor Registration (CCR) database.
- 2. Email your capabilities statement or line card to our Small Business Program Manager.
- 3. Submit an expression of interest for specific opportunities posted on our forecast from the link provided.
- 4. Service Providers may register in the CH2M Contractor Qualification System (CQS) Online Interactive Database for exposure to all CH2M Hill affiliated companies.

## Subcontracting Opportunities



		Qtr 2 Update - FY07			
www.idahocleanupproject.co	om		Est. RFP Release Date	Est. Award Date	Est. Value Range
		IWTU			
		Site Work - Excavation/Backfill & Utilities Installation	Q2'07 (Feb)	Q2'07 (Mar)	\$1 - 2M
A Contraction		IWTU Infrastructure Piping and Electrical tie-ins -(civil, mechanical, and electrical)	Q2'07 (Mar)	Q4'07 (Apr)	\$1 - 5M
S	AFELY PLAN . MOT	D&D			
		Lease Transport w/Driver to move 2 turntables to SDA	Q3107 (Jun)	Q4'07 (Jul)	\$100 - 250k
CH2M+WG		Grout GEEL Tunnel	Q2'07 (Mar)	Q4'07 (Apr)	\$50 - 100K
IDAHO, LLC		Remove Coal Fire Plant at INTEC	Q2'07 (Mar)	Q3'07 (May)	\$1 - 5M
		TAN-607 Hot Shop Demo	Q2'07 (Feb)	Q2'07 (Mar)	\$1 - 2M
LINKS	UPCOMING PROCUREMENT ACTIV	Crane services for removing ETR Reactor vessel	Q2107 (Mar)	Q3'07 (May)	\$250 - 500
		Design/build LSA Container for ETR Reactor Vessel	Cancelled		
Procurement Activities Subcontracting Process	The table below provides CWI's forecast This information is published for planning	Grout ETR Second Basement	Q4'07 (Aug)	Q4'07 (Aug)	\$500K - 1M
	solicitation notice, request for proposal,				
Subcontracting Guidelines	opportunities posted herein are not guara	Misc Projects	On Hold		\$250 - 500
CWI Subcontracting Plan Goals	without notice based on program needs	Master Drilling Services ER Remediation (Site)		Q3'07 (May)	\$250 - 500 \$1 - 5M
	Please use the link below and follow the	Training Support Services		Q3'07 (May) Q3'07 (Jun)	\$1 - 51vi \$1 - 2M
	interest to our Small Business Program N			G207 (Jun)	φ1 - ZIVI
REGISTRATION FORMS	provide interested parties with an opport important to recognize that not all firms				
	automatically added to a resultant solicita	NOA-1 Machine Shon	On Hold		\$100 - 250
Central Contactor Registration (CCR)	is mandatory for subcontractors to work				\$100 200i
	who embrace our Integrated Safety Man	RWMC			
Contractor Qualification System (CQS)	who ombrace our Integrated Safety Man. Protection Program (VPP) while ensuring	ICDF Operations	Q4'07 (Apr)	Q4'07 (Aug)	\$10 - 25 M
CQS Frequently Asked Questions and Answers	natalie.packer				
	Interested suppliers must submit a separ	ARP			
NEED ADDITIONAL	opportunity.	Retrieval Enclosure No. 3 w/air lock and snow canopy	Q2'07 (Feb)	Q2'07 (Mar)	\$1 - 5M
		Mechanical and Electrical installation in Retreival Enclosure	Q3'07 (Jun)	Q4'07 (Jul)	\$500K - 1M
		SDA Firewater	Q2'07 (Mar)	Q4'07 (Apr)	\$1 - 5M





- Limited number of suppliers with ISO/NQA-1 approved programs
- Scope specific quality audits / CWI Qualified Suppliers List
  - 145 Total Suppliers -- 64 Small Business
- Emphasis on ISMS for subcontractors
  - Subcontractor Safety & Health Data

Eligibility to work on Idaho Cleanup Project 10 employees or less: Maintain an Experience Modification Rate (EMR) of .88 or lower -Based on three year average of workers compensation claims 11 employees or more: Experience Modification Rate (EMR) of .88 or lower, and Total Recordable Case Rate (TRCR) = 3.5 or lower, and Lost Workday Case Rate (LWCR) = 2.5 or lower



#### Impacts of New DOE 851 Rule – Worker Safety and Health

- Each DOE Contractor is required to have a DOE-approved Worker Safety and Health Plan implemented by May 25, 2007
- The scope of the Rule includes subcontractors working on DOE sites (including remote office areas in some cases)

#### Key subcontractor-affecting sections for CWI work:

- Safety Standard invocations
- Increased worker participation in planning and inspection activities
- Occupational medicine program implementation
- Recordkeeping requirements on individual subcontractor employees



- CWI's strategy for 10 CFR 851 integrates several elements to allow compliant and cost-effective implementation for subcontractors
  - CWI's WS&H Plan incorporates already-existing subcontractor OSHA programs without requiring additional documentation
  - CWI's Subcontractor Requirements Manual provides a simple interface for the portions of 10 CFR 851 requirements not encompassed in OSHA
  - CWI will provide ready access to occupational medicine resources to meet the additional mandates of 10 CFR 851
- CWI's approach minimizes redundant paperwork while focusing on the key performance elements necessary for Worker Safety and Health Rule compliance:
  - CWI/Subcontractor management focus on safety
  - Worker participation in the safety and health program
  - Adherence to appropriate safety standards

### **Success Stories and Best Practices**



- Large Staff Augmentation Subcontract
  - Reserved exclusively as small business set-aside
  - Small Businesses teamed with various partners to deliver full scope of requirements
  - Resulted in three awards 1 Woman-Owned; 2 SDB 8(a); and 1 Veteran Owned
  - Projected value \$40M per year
- Senior Management Support Of Small Business Initiatives
  - Commitment flows from the top
  - Goals are incorporated into performance reviews including the project level
- Mentor Protégé Programs
  - Department of Energy
  - Department of Defense
  - Small Business Administration
  - Independent large businesses
  - Other "larger" Small Business

### **Tips for Small Businesses**

- Make safety a priority
- Market your capabilities & past performance before your size classification
- <u>Earn</u> Business Don't <u>Expect</u> it
  - Accept responsibility for marketing your product or service
  - Research the mission of your potential customer to identify where your capabilities best meet their needs
  - Research the capabilities of your competition and know what your discriminators are Competition is fierce – What sets you apart from the rest?
- Complete tasks with as much enthusiasm as you displayed when you were competing for the work
- Establish and Nurture Strong Business Relationships
  - Communication must be a fundamental part of your marketing
  - Once relationships are established, you must work diligently to maintain a reputation as a leader and preferred supplier through consistent delivery of high-quality and costcompetitive products and services.

Without safety & attention to performance, efforts invested in marketing are lost<sub>13</sub>



For additional questions regarding CWI's Small Business Program or to schedule a meeting...

Contact:

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Presented by:

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#### At CWI, Small Business is anything BUT small!